



2020 - 2021 Report on the

Targeted Group Business and Veteran-Owned Small Business Programs

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Contents

- Legislative Request4**
- Summary5**
 - Program History5
 - Program Eligibility.....5
 - TGB Eligibility5
 - Veteran Eligibility.....6
- Contracting Preferences7**
 - TGB Prime Contracts, State Fiscal Years 2020-20217
 - Veteran-Owned Prime Contracts, State Fiscal Years 2020-218
- Goals and Good Faith Efforts9**
 - Goals for Subcontractor Participation9
 - Good Faith Efforts Reconsideration.....9
 - Sanctions 10
- Program Performance11**
 - TGB and Veteran Subcontract Goals Achieved 11
 - FY 2020 Achievements 11
 - FY 2021 Achievements 12
- Program Outlook and Recommendations13**
 - Re-evaluation 13
 - Efforts to Increase TGB and Veteran Participation 13
 - Recommendations 15
- Appendix A: 2020 TGB Subcontracting Information16**
- Appendix B: 2020 Veteran Subcontracting Information17**
- Appendix C: 2021 TGB Subcontracting Information21**
- Appendix D: 2021 Veteran Subcontracting Information.....26**

Legislative Request

This report is issued to comply with [Minn. Stat. 161.321, subd. 8.](#)

161.321 SMALL BUSINESS CONTRACTS.

Subd. 8. Reporting.

(a) The commissioner shall report to the commissioner of administration on compliance with this section. The information must be reported at the time and in the manner requested by the commissioner of administration.

(b) By February 1 of each even-numbered year, the commissioner of transportation shall submit a report to the chairs and ranking minority members of the legislative committees with jurisdiction over transportation policy and finance and veterans policy and finance concerning contract awards during the preceding biennium under this section. At a minimum, the report must include:

(1) a summary of the program;

(2) a review of the use of preferences for contracting during the preceding biennium, including frequency of establishment of a preference and frequency and amount of contract awards to:

(i) small targeted group businesses; and

(ii) veteran-owned small businesses;

(3) a review of goals and good faith efforts to use small targeted group businesses and veteran-owned small businesses in subcontracts, including analysis of methods used for, and effectiveness of, good faith efforts;

(4) a summary of any financial incentives used or sanctions imposed;

(5) agency commentary on any perceived impediments, whether statutory, administrative, or otherwise, that may be limiting the participation of small targeted group businesses and veteran-owned small businesses in the agency's contract preference program;

(6) information on each reevaluation under subdivision 4a, including details on the methodology for reevaluation; and

(7) any recommendations for legislative or programmatic changes.

The cost of preparing this report is less than \$5,000.

Summary

The Targeted Group Business and Veteran-Owned Small Business contracting programs are part of the Minnesota Department of Transportation's overall initiative to increase small business participation on state-funded highway construction projects. The Disadvantaged Business Enterprise Program serves a similar purpose for federally funded projects and is not included in this report.

The TGB and Veteran-owned contracting programs provide certified TGB and verified veteran-owned small businesses increased access to state contracting opportunities. These programs have two primary mechanisms to increase access:

- Bid preferences for TGB and veteran-owned businesses bidding as prime contractors
- Participation goals for TGB and veteran-owned business subcontractors

Program History

The program for veteran-owned small businesses was enacted in 2010 for highway construction projects.

MnDOT began establishing subcontracting goals for Targeted Group businesses in January 2013, with goals applied to state-funded projects advertised for letting in March 2013.

The agency expanded the program in 2014, adding its professional and technical projects to provide more opportunities to TGB and veteran-owned firms.

MnDOT has explored ways to expand the use of its TGB and veteran programs. This includes using alternative contracting methods, like Equity Select, Direct Select, Direct Negotiation and Small Business Contract Preferences. MnDOT continues to explore new contracting opportunities for TGB and veteran-owned firms.

Program Eligibility

Eligibility requirements for the TGB and veteran programs are established pursuant to [Minn. Stat. 16C.16](#), [Minn. Stat. 161.321](#) and [Minn. Rules Parts 1230.1600-1820](#).

TGB Eligibility

The TGB program is available only to Minnesota-based, for-profit, small businesses. The definition of a small business is established by the Minnesota Department of Administration and varies by industry. For some industries the size limit is \$1 million in annual gross sales. For others, it may be \$10 million or more.

In addition to being a Minnesota-based small business, eligibility for MnDOT's TGB program requires the for-profit business to be certified as a targeted group business by the Minnesota Department of Administration. To be certified as a targeted group small business, the business must be at least 51 percent owned by a woman,

racial minority, or person with a substantial physical disability. In addition, the qualified owner must operate and control the business must be operated and controlled on both a day-to-day basis and long-term basis.

In other words, ownership is not enough; operational control is also required. A business must be certified at the time the bid is submitted to participate in the TGB program.

A firm that is certified as a Disadvantaged Business Enterprise, with a primary place of business in Minnesota, is also eligible for certification as a TGB under [Minn. Stat. 16C.16, subd. 2](#).

Rules regarding eligibility and the designation of targeted group businesses are established by the commissioner of the Minnesota Department of Administration and can be found in [Minn. Rules 1230.1600 – 1900](#). Qualifications and other contract requirements still apply.

Once certified, targeted group businesses are added to the state's vendor list and are listed in the [Directory of Certified Targeted Group and Veteran-Owned Small Businesses](#).

Veteran Eligibility

The Veteran Small Business program applies to state-funded MnDOT highway construction projects. Veteran-owned small businesses are eligible for the veteran program if they are verified by the U. S. Department of Veterans Affairs. The program includes contract preferences for veteran firms bidding as prime contractors in addition to subcontract participation goals for veteran-owned small businesses.

To apply for certification as a veteran-owned small business the owner must first be verified by the Minnesota Department of Veterans Affairs as a veteran under [Minn. Stat. 197.447](#) or as a veteran with a service-connected disability as determined by the U.S. Department of Veterans Affairs. Like the TGB program, the business must be at least 51 percent owned by a veteran or service-disabled veteran and controlled on a day-to-day basis by the qualifying owner.

To apply for certification as a veteran-owned small business, the business must be verified the U.S. Department of Veteran's Affairs or the Minnesota Department of Administration as being either a veteran-owned small business or a service disabled veteran-owned small business

Once certified, veteran-owned businesses are added to the state's vendor list and are listed in the [Directory of Certified Targeted Group and Veteran-Owned Small Businesses](#) and veteran-owned businesses certified by the U.S. Department of Veteran's Affairs are found in the [VetBiz database](#).

Contracting Preferences

Targeted group and veteran-owned small businesses may be eligible for up to 6 percent preference in selling their products or services or when bidding on construction projects.

Under these programs, TGB and veteran-owned small businesses that bid as prime contractors on state-funded projects and request a preference will receive a preference of up to 6 percent of the amount of their bid for the first \$2 million, not to exceed \$120,000. This preference amount is subtracted from the TGB or veteran's bid proposal and then the reduced amount is used to determine the low bid. Contract qualifications and other requirements still apply.

TGB Prime Contracts, State Fiscal Years 2020-2021

In SFY 2020, 128 projects were awarded to TGBs which totaled \$16,163,725.04.

Table 1: SFY 2020 - Awarded Number and Value of Prime Targeted Group Business Contracts

Contract Type	# of Prime TGB Contracts	TGB Prime Amount
Construction	2	\$469,401.12
Professional Technical	126	\$15,694,323.92
Total	128	\$16,163,725.04

In SFY 2021, 126 projects were awarded to TGBs which totaled \$12,365,874.59.

Table 2: SFY 2021 - Awarded Number and Value of Prime Targeted Group Business Contracts

Contract Type	# of Prime TGB Contracts	TGB Prime Amount
Construction	5	\$3,228,797.96
Professional Technical	121	\$9,137,076.63
Total	126	\$12,365,874.59

Veteran-Owned Prime Contracts, State Fiscal Years 2020-21

In SFY 2020, 4 veteran firms were awarded a prime contract which totaled \$161,957.63.

Table 3: SFY 2020 – Awarded Number and Value of Prime Veteran-Owned Business Contracts

Contract Type	# of Prime Vet-Owned Contracts	TGB Prime Amount
Construction	0	\$N/A
Professional Technical	4	\$161,957.63
Total	4	\$161,957.63

In SFY 2021, 6 veteran firms were awarded a prime contract which totaled \$1,196,041.35.

Table 4: SFY 2021 – Awarded Number and Value of Prime Veteran-Owned Business Contracts

Contract Type	# of Prime Vet-Owned Contracts	TGB Prime Amount
Construction	1	\$977,441.46
Professional Technical	5	\$218,599.89
Total	6	\$1,196,041.35

Goals and Good Faith Efforts

Goals for Subcontractor Participation

MnDOT establishes numerical goals for TGB and veteran subcontractor participation on state-funded highway construction projects. Contracts valued at less than \$250,000 typically are assigned a goal of zero percent because they are not expected to present significant subcontracting opportunities. A project may include both TGB and veteran subcontractor goals, depending on the availability of TGB and veteran-owned small businesses to do the work. MnDOT's Office of Civil Rights is responsible for assigning TGB and veteran goals on state-funded projects. A goal of zero percent may be assigned if a project has no significant subcontracting opportunities for TGB and veteran-owned businesses.

MnDOT highway construction projects, except those receiving federal funds, are assigned TGB and veteran participation goals. MnDOT's TGB and veteran program specialists evaluate each proposal for participation goals on state-funded MnDOT projects or contracts before the project is advertised. The specialists then set TGB and veteran participation goals. These goals are stated in the TGB and Veteran Special Provisions, which are included in the solicitations.

For all contracts where goals are set, regardless of contract size, the contractor will be required to:

- Solicit the participation of specific TGB or veteran-owned firms to meet that program's contract goal, or
- Demonstrate the good faith efforts the contractor made to obtain TGB or veteran-owned business participation.

Certified TGB firms can receive credit toward TGB goals, and certified veteran firms can receive credit toward veteran goals. If a company is certified in both programs, it can receive credit toward the TGB or veteran subcontracting goal, but not both for the same type of work.

The apparent low bidder on a contract must commit at the time of bid to subcontracting to TGB and veteran firms for a dollar value equal to, or greater than, the TGB and veteran participation goals assigned to the project. Apparent low bidders that do not commit to meeting the goal(s) are required to show adequate good faith efforts to meet the goal(s) in order to be awarded the contract.

Good Faith Efforts Reconsideration

Apparent low bidders that do not commit to meeting the TGB or veteran subcontractor goals in their bid documents or do not show adequate good faith efforts to meet the goal(s), are not awarded the contract. However, the apparent low bidder can request an administrative reconsideration of this determination.

An administrative reconsideration is an informal hearing before a panel comprised of three MnDOT managers and other staff who were not involved in the initial determination of the firm's lack of good faith efforts. The panel reviews the decision to ensure the decision for non-award was reasonable.

- In state fiscal year 2020, eleven projects did not commit to meeting the TGB goal and one project did not commit to meeting the veteran goal. All twelve projects were found to have made good faith efforts through the department's review. No bidders were denied a contract for failing to meet the TGB or Vet goal or make adequate good faith efforts. There were no reconsiderations requested.
- In state fiscal year 2021, one project did not commit to meeting the TGB goal and four projects did not commit to meeting the veteran goal. Of those projects, one TGB project and two veteran projects were found to have made good faith efforts through the department's review. Two veteran projects did not demonstrate adequate good faith efforts through the department's review and reconsideration was requested. The panel affirmed that both veteran projects failed to demonstrate adequate good faith efforts. Two bidders were denied a contract for failing to meet the veteran goal or for not making adequate good faith efforts.

[Minn. Stat. 161.321](#) allows for the use of financial incentives for prime contractors that exceed the TGB or veteran subcontractor goals for a project. At this time, MnDOT's programs do not provide for financial incentives.

Sanctions

Contractors may be subject to administrative sanctions if they do not fulfill TGB and veteran subcontracting commitments. Sanctions may include, but are not limited to, MnDOT withholding payments and monetary deductions from the contract proceeds. At this time, MnDOT does not impose sanctions for failure to fulfill TGB or veteran subcontracting commitments.

Program Performance

TGB and Veteran Subcontract Goals Achieved

The majority of MnDOT contracts are awarded to TGB and veteran firms through the use of subcontractor participation goals. Prime contractors reach these goals by subcontracting with eligible TGB or veteran firms, leasing equipment from eligible TGB or veteran firms, entering into a joint venture with eligible TGB or veteran firms or purchasing materials and supplies from eligible TGB or veteran firms. Generally, 60 percent of a supplier's contracted amount will be credited toward the TGB or veteran small business subcontractor goals.

Fiscal Year 2020 Achievements

During state fiscal year 2020, 141 state-funded MnDOT contracts were evaluated for TGB subcontracting participation goals. The total value of these contracts was \$387,713,527.74 at the time of award. Of these contracts:

- 58 contracts had a goal of zero percent because they were identified as having no significant subcontracting opportunities for TGB firms.
- Despite a goal of zero, TGB firms participated on three of these contracts.
- 74 contracts had a TGB subcontractor goal above zero.
- 9 contracts were emergency order contracts, which means there is no TGB goal.
- 58 contracts with a goal greater than zero met or exceeded goals.

During state fiscal year 2020, 141 state-funded MnDOT contracts were evaluated for veteran subcontracting participation goals. The total value of these contracts was \$387,713,527.74 at the time of award. Of these contracts:

- 100 contracts had a goal of zero percent because they were identified as having no significant subcontracting opportunities for veteran-owned small businesses.
- Despite a goal of zero, veteran firms participated on four of these contracts.
- 32 contracts had a goal greater than zero.
- 9 contracts were emergency order contracts, which means there is no veteran goal.
- 23 contracts with a veteran goal greater than zero met or exceeded their goal.

Detailed SFY 2020 contracting information is attached as Appendix A and B.

Fiscal Year 2021 Achievements

During fiscal year 2021, 177 state-funded MnDOT contracts were evaluated for TGB subcontracting participation goals. The total value of these contracts was \$303,095,974.57 at the time of award. Of these contracts:

- 75 contracts had a goal of zero percent because they were identified as having no significant subcontracting opportunities for TGB firms.
- Despite a goal of zero, TGB firms participated on four of these contracts.
- 94 contracts had a TGB subcontractor goal above zero.
- 8 contracts were emergency order contracts, which means there is no TGB goal.
- 81 contracts with a goal greater than zero met or exceeded goals.

During the 2021 fiscal year, 177 state-funded MnDOT contracts were evaluated for veteran subcontracting participation goals. The total value of these contracts was \$303,095,974.57 at the time of award. Of these contracts:

- 126 contracts included a goal of zero percent because they were identified as having no significant subcontracting opportunities for veteran businesses.
- Despite a goal of zero, a veteran firm participated on one contract.
- 43 contracts had a veteran goal greater than zero.
- 8 contracts were emergency order contracts, which means there is no veteran goal.
- 38 contracts met or exceeded their goal.

Detailed SFY 2021 subcontracting information is attached as Appendix C and D.

Program Outlook and Recommendations

Re-evaluation

MnDOT participated and collaborated with the Department of Administration on the [2017 Minnesota Joint Disparity Study](#). The 2017 Joint Disparity Study was a coordinated effort between state and local government agencies to analyze whether there is a level-playing field for women-owned and minority-owned small businesses in Minnesota. Other participants included the Department of Administration, Metropolitan Council, Metropolitan Airports Commission, Minnesota State Colleges and Universities, Mosquito Control District, City of Minneapolis, City of St. Paul and Hennepin County.

MnDOT currently participates in a multi-agency committee tasked with addressing procurement practices that negatively impact the participation of targeted group businesses in state contracts. This collaborative effort is led by the Department of Administration, formed in response to report recommendations.

Efforts to Increase TGB and Veteran Participation

One challenge to increasing participation by TGB and veteran-owned businesses on MnDOT contracts is the limited number of firms bidding as either prime contractors or subcontractors. The limited availability of these firms active in highway heavy work affects the subcontracting goals set on individual contracts. Each goal takes into account the number of certified businesses ready, willing and able to work on a specific contract.

Various factors influence the number of small businesses working in highway heavy construction. Sometimes firms in related industries may venture into highway heavy work opportunities. Generally, small businesses share the challenges of cash flow demands and lack of access to capital to make adequate investments for business growth. Few small firms have experience in the advanced technology scopes of work to compete for larger highway construction contracts. Finally, small firms struggle with complex bidding processes associated with working in road construction.

In SFY 2020-2021, MnDOT was successful in increasing its use of direct negotiated highway maintenance and small construction contracts to expand opportunities for certified small businesses to work on highway projects. This contracting method (authorized under [Minn. Stat. 161.32, subd. 2](#)) has proven to be an effective strategy in introducing small businesses to contracting directly with state government. MnDOT awarded 258 direct negotiation contracts in this biennium for \$17.2 million, of which 145 of the contracts (56 percent) were awarded to underserved businesses, totaling \$8.8 million (51 percent). This is more than double the value with certified businesses from the previous biennium. Negotiated contracts were performed across many work types and all areas of the state. To facilitate greater government contracting among small businesses, MnDOT has shared its lessons with Minnesota counties and cities to encourage them to undertake direct negotiation contracts under the Minnesota Uniform Municipal Contracting Law.

MnDOT is committed to trying new approaches to achieve more participation across all its small business programs. MnDOT is pursuing the following strategies:

- Partnering with other state agencies, including the Department of Administration and Department of Employment and Economic Development, to inform the industry about the increase in the number of businesses registered as TGB and veteran-owned. MnDOT's Office of Civil Rights and other functional areas of MnDOT participate in business exhibitions, procurement events, conferences and meetings of various stakeholder groups to encourage small businesses to get certified in the small business programs.
- Training
 - Vision and Mission Statements
 - Strategic Business Planning
 - Surety Bonding and Insurance
 - Key Performance Indicators
 - Winning MnDOT Work
 - Becoming Successful
 - Making Money
 - Staying Out of Trouble
 - Increasing Business
 - 1-1 Counseling
 - Bidding Process
 - Sample Quotes
 - Financial Considerations
 - Orientation workshops for newly certified businesses
 - Bidding & Estimating Training
 - Bonding Training
- Mentor-Protégé Program
 - There are three active mentor-protégé agreements through MnDOT's partners at the MnUCP. MnDOT is in the process of updating program documents and facilitating new mentor protégé relationships.
- The Micro Grant Program assists certified small businesses in increasing their business capacity by providing up to \$2,000.00 for eligible business expenses. By expanding capacity and industry expertise, small businesses will increase their eligibility on MnDOT contracts.
 - In SFY 2020, 15 certified small businesses were awarded Micro Grants.
 - In SFY 2021, 16 certified small businesses were awarded Micro Grants.
- Meet and Greet events are opportunities for small businesses to learn about subcontracting opportunities on high-profile contracts, talk with MnDOT's project engineers, learn about the contract's small business goals and network with prime contractors. MnDOT hosted the following contract-specific Meet and Greets during this biennium:
 - Third Ave. Bridge Project
 - I-35, I-535, Hwy 53 Twin Ports Interchange
 - I-35, I-535, Hwy 53 Twin Ports Interchange (virtual)
 - Hwy 52 Zumbrota to Cannon Falls (virtual)
 - TH 169 Redefine – Elk River (virtual)
- Perform outreach and engagement activities at stakeholder events to promote small business programs to share information and market contracting opportunities.
- Train contractors to increase the understanding of TGB and veteran program requirements and share best practices.

- Provide small business supportive services that focus on technology and operational functions to increase small business success.
- Expand the use of small business programs by using alternative contracting methods, such as small business contract preferences, negotiated contracts and direct select contracts.
- Capitalize on small business opportunities on contracts that use alternative contractive methods such as mandatory subcontracting, direct negotiated contracts, equity direct select, and small business contract preference.
- Administer and manage the MnDOT DBE and workforce collaborative to further their purpose of increasing contracting opportunities and removing barriers in MnDOT's contracting process.

Recommendations

Minnesota Office of the Legislative Auditor conducted an audit of MnDOT's TGB and Vet Programs in 2020. The recommendations of this audit, entitled, "[MnDOT Workforce and Contracting Goals](#)", were published in an evaluation report dated May 2021 and some are listed below:

- MnDOT should increase outreach to certified businesses to ensure they are aware of the opportunity to claim contract preferences.
- MnDOT should reconsider its \$60,000 cap on construction contract preferences.
- MnDOT should evaluate all state-funded construction contracts for contracting goals.
- MnDOT should further clarify its goal-setting process and better document goal-setting decisions left to staff discretion.
- MnDOT should ensure certified businesses have sufficient information to accurately respond to MnDOT solicitations.
- MnDOT should consider all good faith efforts criteria outlined in its contract provisions and consistently document its decisions regarding contractors' good faith efforts.

MnDOT is in the process of reviewing current processes to determine the appropriateness and scope of implementing the recommendations.

Appendix A: 2020 TGB Subcontracting Information

Project No.	Awarded Amount	Goal	Commitment*	Achieved*
1031027	\$1,156,764.71	10.0%	9.5%	NA
1031452	\$737,421.15	19.0%	19.9%	NA
1032725	\$467,713.20	15.0%	17.3%	NA
1033329	\$179,924.40	0.0%	94.2%	94.1%
1033331	\$746,371.54	20.0%	20.4%	NA
1033382	\$721,047.09	30.0%	28.2%	Under Review
1033409	\$733,460.71	30.0%	26.4%	NA
1033423	\$742,686.26	25.0%	86.8%	NA
1033431	\$239,635.22	0.0%	0.0%	NA
1033732	\$4,094,392.46	23.0%	22.8%	NA
1033808	\$499,253.27	0.0%	0.0%	0.0%
1033872	\$519,571.89	9.0%	0.0%	NA
1033904	\$2,076,855.09	4.8%	7.2%	NA
1034007	\$268,900.00	0.0%	0.0%	0.0%
1034054	\$328,392.20	0.0%	0.0%	0.0%
1034072	\$720,675.21	15.0%	8.4%	NA
1034349	\$623,358.99	20.0%	19.9%	NA
1034433	\$119,526.33	0.0%	0.0%	5.6%
1034466	\$249,950.44	0.0%	0.0%	NA
1034483	\$2,171,126.02	13.0%	13.9%	NA
1034700	\$349,950.00	0.0%	0.0%	0.0%
1034701	\$1,868,472.00	0.0%	0.0%	NA
1034723	\$425,176.26	15.0%	15.1%	NA
1034763	\$121,571.17	0.0%	0.0%	0.0%
1034886	\$124,018.00	0.0%	0.0%	0.0%
1034897	\$108,314.50	10.0%	12.4%	8.0%
1034949	\$62,955.72	0.0%	0.0%	NA
1034951	\$307,617.90	0.0%	0.0%	NA
1035004	\$277,245.03	0.0%	0.0%	NA
1035029	\$398,987.20	10.0%	11.7%	NA
1035042	\$3,438,119.77	12.5%	15.5%	NA
1035050	\$1,635,197.01	10.0%	9.2%	NA
1035052	\$176,755.50	10.0%	12.9%	5.0%
1035053	\$218,433.00	10.0%	12.2%	2.7%
1035068	\$797,342.33	12.0%	12.0%	NA
1035083	\$216,149.00	0.0%	0.0%	NA
1035096	\$444,158.53	20.0%	Pending Review	NA
1035174	\$621,499.29	0.0%	0.0%	NA
1035180	\$3,549,012.55	13.5%	13.7%	NA

Project No.	Awarded Amount	Goal	Commitment*	Achieved*
1035193	\$383,272.08	0.0%	0.0%	NA
1035251	\$396,514.81	0.0%	0.0%	NA
1035286	\$799,860.13	0.0%	0.0%	NA
1035317	\$10,912,087.68	11.5%	14.5%	NA
1035347	\$122,934.00	10.0%	14.0%	Under Review
1035364	\$1,528,100.86	3.0%	20.3%	NA
1035388	\$794,115.34	25.0%	Pending Review	NA
1035421	\$359,577.23	0.0%	0.0%	NA
1035431	\$719,193.81	13.0%	3.6%	NA
1035493	\$539,500.00	12.0%	95.0%	NA
1035537	\$285,126.88	0.0%	0.0%	0.0%
1035612	\$480,725.43	0.0%	0.0%	NA
1035693	\$625,906.41	33.0%	17.0%	NA
1035730	\$248,727.80	15.0%	20.1%	NA
1035751	\$298,158.35	0.0%	0.0%	NA
1035802	\$645,901.36	5.0%	11.6%	9.5%
1035832	\$524,937.00	0.0%	0.0%	0.0%
1035847	\$468,423.09	14.3%	14.3%	15.2%
1035852	\$414,486.35	13.3%	13.1%	NA
1035881	\$49,994.10	0.0%	0.0%	NA
1035997	\$1,085,463.62	10.0%	23.2%	NA
1036029	\$202,018.38	0.0%	0.0%	NA
1036150	\$250,000.00	0.0%	0.0%	NA
1036151	\$260,000.00	0.0%	0.0%	NA
1036160	\$763,333.02	0.0%	0.0%	NA
1036167	\$775,426.07	0.0%	0.0%	NA
1036229	\$600,000.00	0.0%	0.0%	NA
1036329	\$918,982.11	11.0%	67.9%	NA
1036455	\$299,200.00	0.0%	0.0%	NA
1036470	\$311,492.00	10.0%	12.0%	9.1%
1036474	\$300,000.00	0.0%	0.0%	NA
1036475	\$350,000.00	0.0%	0.0%	NA
0283-32	\$295,989.00	0.0%	0.0%	NA
0304-38	\$256,689.25	0.0%	0.0%	1.1%
0710-113	\$791,485.60	13.1%	70.5%	62.4%
0805-118	\$155,408.28	0.0%	0.0%	0.0%
0980-152	\$1,466,466.00	3.0%	3.1%	2.8%
1102-70	\$3,728,090.30	1.0%	3.9%	3.7%
1106-16	\$519,922.69	1.3%	12.5%	NA
1401-189	\$394,230.00	6.0%	13.7%	13.5%
1803-40	\$666,335.48	1.6%	4.5%	5.6%
1901-176	\$370,401.12	0.0%	97.4%	98.0%

Project No.	Awarded Amount	Goal	Commitment*	Achieved*
1902-90	\$316,185.72	Emergency Order	Emergency Order	Emergency Order
1906-72	\$3,079,748.00	5.2%	14.7%	15.0%
1917-51	\$142,959.00	0.0%	0.0%	Under Review
1982-200	\$2,811,443.42	1.1%	1.8%	Under Review
1982-205	\$2,330,944.27	4.7%	6.8%	Under Review
2001-42	\$107,997,119.16	5.6%	6.2%	Under Review
2002-33	\$1,549,656.06	1.0%	1.5%	3.3%
2763-53	\$371,303.65	0.0%	0.0%	43.4%
2771-45	\$556,347.00	0.0%	5.9%	9.4%
2772-119	\$79,865.00	0.0%	0.0%	NA
2780-97	\$127,149,000.00	8.0%	0.0%	NA
2780-99	\$15,165,562.50	5.5%	5.5%	Under Review
2781-495	\$188,482.00	0.0%	0.0%	NA
2781-514	\$225,000.00	Emergency Order	Emergency Order	Emergency Order
2781-515	\$405,000.00	Emergency Order	Emergency Order	Emergency Order
2785-441	\$386,383.00	10.2%	12.2%	Under Review
2789-151	\$4,292,075.75	7.6%	27.2%	Under Review
3608-57	\$104,196.00	0.0%	0.0%	0.0%
3703-25	\$7,916,804.10	1.0%	1.3%	Under Review
3802-22	\$1,886,442.00	4.4%	4.8%	Under Review
4004-132	\$466,174.85	1.7%	90.3%	93.4%
5209-84	\$69,280.25	Emergency Order	Emergency Order	Emergency Order
5211-70	\$342,108.94	Emergency Order	Emergency Order	Emergency Order
5508-128	\$1,139,229.40	1.0%	1.2%	2.7%
5601-34	\$429,490.00	Emergency Order	Emergency Order	Emergency Order
5703-46	\$2,233,044.55	4.5%	5.4%	5.4%
6002-75	\$982,126.30	1.7%	1.8%	1.8%
6014-17	\$84,691.00	Emergency Order	Emergency Order	Emergency Order
6211-103	\$511,872.00	4.7%	11.0%	11.5%
6216-138	\$765,385.18	2.8%	17.9%	Under Review
6242-86	\$308,850.00	3.7%	5.5%	Under Review
6506-92	\$392,350.00	Emergency Order	Emergency Order	Emergency Order
6780-123	\$171,621.24	0.0%	0.0%	0.0%
6802-31	\$116,078.00	Emergency Order	Emergency Order	Emergency Order
6915-137	\$15,715.00	0.0%	0.0%	0.0%
6929-20	\$1,589,500.00	7.0%	7.2%	Under Review
6933-100	\$457,754.77	1.9%	2.0%	2.7%
6982-337	\$73,400.00	0.0%	0.0%	0.0%
6982-338	\$42,893.00	0.0%	0.0%	0.0%
7480-132	\$124,370.00	0.0%	0.0%	0.0%
7503-38	\$6,640,459.56	1.0%	1.0%	Under Review
7906-100	\$1,230,609.40	2.2%	7.5%	NA

Project No.	Awarded Amount	Goal	Commitment*	Achieved*
8504-82	\$458,168.75	1.5%	6.9%	Under Review
8611-26	\$4,981,900.00	4.7%	5.0%	Under Review
8821-290	\$2,136,800.00	8.6%	8.6%	5.9%
8821-294	\$1,506,886.92	0.0%	0.0%	0.0%
8824-155	\$1,458,821.55	1.4%	11.3%	11.5%
8825-611	\$923,294.00	2.4%	8.0%	Under Review
8825-706	\$2,785,272.70	3.8%	23.6%	19.2%
8825-751	\$1,450,778.76	0.0%	0.0%	Under Review
8825-776	\$371,939.00	0.0%	0.0%	Under Review
8825-781	\$420,911.25	1.9%	5.5%	5.5%
8825-806	\$99,000.00	0.0%	0.0%	Under Review
8826-201	\$187,610.00	0.0%	0.0%	NA
8826-213	\$643,015.00	3.9%	2.1%	3.2%
8826-226	\$377,742.20	11.1%	11.1%	Under Review
8826-230	\$5,303,685.90	0.0%	0.0%	Under Review
8827-323	\$517,795.00	0.0%	0.0%	0.0%
8827-338	\$846,423.07	0.0%	0.0%	Under Review
8828-203	\$205,487.00	0.0%	0.0%	0.0%

* NA = Not closed

Under Review= Final participation under review

Pending Review= Contract Clearance not completed

Emergency Project= TGB/Vet program requirements are not applicable

Appendix B: 2020 Veteran Subcontracting Information

Project No.	Awarded Amount	Goal	Commitment*	Achieved*
1031027	\$1,156,764.71	10.0%	9.5%	NA
1031452	\$737,421.15	3.0%	3.1%	NA
1032725	\$467,713.20	0.0%	0.0%	NA
1033329	\$179,924.40	0.0%	0.0%	Under Review
1033331	\$746,371.54	0.0%	0.0%	NA
1033382	\$721,047.09	0.0%	5.8%	0.0%
1033409	\$733,460.71	0.0%	0.0%	NA
1033423	\$742,686.26	0.0%	0.0%	NA
1033431	\$239,635.22	0.0%	0.0%	NA
1033732	\$4,094,392.46	0.0%	0.0%	NA
1033808	\$499,253.27	0.0%	0.0%	0.0%
1033872	\$519,571.89	0.0%	14.4%	NA
1033904	\$2,076,855.09	0.0%	0.0%	NA
1034007	\$268,900.00	0.0%	0.0%	0.0%
1034054	\$328,392.20	0.0%	0.0%	0.0%
1034072	\$720,675.21	5.0%	13.2%	NA
1034349	\$623,358.99	0.0%	0.0%	NA
1034433	\$119,526.33	0.0%	0.0%	0.0%
1034466	\$249,950.44	0.0%	0.0%	NA
1034483	\$2,171,126.02	0.0%	0.0%	NA
1034700	\$349,950.00	0.0%	0.0%	0.0%
1034701	\$1,868,472.00	0.0%	0.0%	NA
1034723	\$425,176.26	0.0%	0.0%	NA
1034763	\$121,571.17	0.0%	0.0%	Under Review
1034886	\$124,018.00	0.0%	0.0%	Under Review
1034897	\$108,314.50	0.0%	0.0%	0.0%
1034949	\$62,955.72	0.0%	0.0%	NA
1034951	\$307,617.90	0.0%	0.0%	NA
1035004	\$277,245.03	0.0%	0.0%	NA
1035029	\$398,987.20	15.0%	16.7%	NA
1035042	\$3,438,119.77	3.5%	3.6%	NA
1035050	\$1,635,197.01	4.0%	3.6%	NA
1035052	\$176,755.50	0.0%	0.0%	0.0%
1035053	\$218,433.00	0.0%	0.0%	0.0%
1035068	\$797,342.33	6.0%	6.0%	NA
1035083	\$216,149.00	0.0%	0.0%	NA
1035096	\$444,158.53	3.0%	Pending Review	NA
1035174	\$621,499.29	0.0%	0.0%	NA
1035180	\$3,549,012.55	0.0%	0.0%	NA

Project No.	Awarded Amount	Goal	Commitment*	Achieved*
1035193	\$383,272.08	0.0%	0.0%	NA
1035251	\$396,514.81	0.0%	0.0%	NA
1035286	\$799,860.13	0.0%	0.0%	NA
1035317	\$10,912,087.68	0.0%	0.0%	NA
1035347	\$122,934.00	0.0%	0.0%	Under Review
1035364	\$1,528,100.86	0.0%	0.0%	NA
1035388	\$794,115.34	0.0%	Pending Review	NA
1035421	\$359,577.23	0.0%	0.0%	NA
1035431	\$719,193.81	7.0%	7.0%	NA
1035493	\$539,500.00	0.0%	0.0%	NA
1035537	\$285,126.88	0.0%	0.0%	0.0%
1035612	\$480,725.43	0.0%	0.0%	NA
1035693	\$625,906.41	0.0%	0.0%	NA
1035730	\$248,727.80	0.0%	0.0%	NA
1035751	\$298,158.35	0.0%	0.0%	NA
1035802	\$645,901.36	0.0%	0.0%	0.0%
1035832	\$524,937.00	0.0%	0.0%	0.0%
1035847	\$468,423.09	0.0%	0.0%	0.0%
1035852	\$414,486.35	0.0%	0.0%	NA
1035881	\$49,994.10	0.0%	0.0%	NA
1035997	\$1,085,463.62	5.0%	4.9%	NA
1036029	\$202,018.38	0.0%	0.0%	NA
1036150	\$250,000.00	0.0%	0.0%	NA
1036151	\$260,000.00	0.0%	0.0%	NA
1036160	\$763,333.02	0.0%	0.0%	NA
1036167	\$775,426.07	0.0%	0.0%	NA
1036229	\$600,000.00	0.0%	0.0%	NA
1036329	\$918,982.11	0.0%	0.0%	NA
1036455	\$299,200.00	0.0%	0.0%	NA
1036470	\$311,492.00	0.0%	0.0%	0.0%
1036474	\$300,000.00	0.0%	0.0%	NA
1036475	\$350,000.00	0.0%	0.0%	NA
0283-32	\$295,989.00	0.0%	0.0%	NA
0304-38	\$256,689.25	0.0%	0.0%	0.0%
0710-113	\$791,485.60	0.0%	0.0%	0.0%
0805-118	\$155,408.28	0.0%	0.0%	0.0%
0980-152	\$1,466,466.00	1.0%	1.4%	0.8%
1102-70	\$3,728,090.30	0.0%	0.5%	0.4%
1106-16	\$519,922.69	1.0%	2.3%	NA
1401-189	\$394,230.00	3.7%	5.2%	2.9%
1803-40	\$666,335.48	0.0%	0.0%	Under Review
1901-176	\$370,401.12	0.0%	0.0%	Under Review

Project No.	Awarded Amount	Goal	Commitment*	Achieved*
1902-90	\$316,185.72	Emergency Order	Emergency Order	Emergency Order
1906-72	\$3,079,748.00	1.0%	2.6%	2.6%
1917-51	\$142,959.00	0.0%	0.0%	Under Review
1982-200	\$2,811,443.42	0.0%	0.0%	Under Review
1982-205	\$2,330,944.27	1.0%	3.0%	Under Review
2001-42	\$107,997,119.16	2.3%	8.8%	Under Review
2002-33	\$1,549,656.06	0.0%	0.0%	Under Review
2763-53	\$371,303.65	0.0%	0.0%	Under Review
2771-45	\$556,347.00	0.0%	0.0%	Under Review
2772-119	\$79,865.00	0.0%	0.0%	NA
2780-97	\$127,149,000.00	3.3%	0.0%	Under Review
2780-99	\$15,165,562.50	0.0%	0.0%	Under Review
2781-495	\$188,482.00	0.0%	0.0%	NA
2781-514	\$225,000.00	Emergency Order	Emergency Order	Emergency Order
2781-515	\$405,000.00	Emergency Order	Emergency Order	Emergency Order
2785-441	\$386,383.00	5.1%	5.1%	Under Review
2789-151	\$4,292,075.75	4.2%	4.2%	NA
3608-57	\$104,196.00	0.0%	0.0%	Under Review
3703-25	\$7,916,804.10	1.0%	1.0%	Under Review
3802-22	\$1,886,442.00	1.4%	6.3%	Under Review
4004-132	\$466,174.85	0.0%	0.0%	Under Review
5209-84	\$69,280.25	Emergency Order	Emergency Order	Emergency Order
5211-70	\$342,108.94	Emergency Order	Emergency Order	Emergency Order
5508-128	\$1,139,229.40	0.0%	0.0%	Under Review
5601-34	\$429,490.00	Emergency Order	Emergency Order	Emergency Order
5703-46	\$2,233,044.55	1.1%	1.2%	1.2%
6002-75	\$982,126.30	0.0%	3.6%	3.9%
6014-17	\$84,691.00	Emergency Order	Emergency Order	Emergency Order
6211-103	\$511,872.00	1.0%	1.0%	0.4%
6216-138	\$765,385.18	6.4%	1.0%	Under Review
6242-86	\$308,850.00	0.0%	0.0%	Under Review
6506-92	\$392,350.00	Emergency Order	Emergency Order	Emergency Order
6780-123	\$171,621.24	0.0%	0.0%	0.0%
6802-31	\$116,078.00	Emergency Order	Emergency Order	Emergency Order
6915-137	\$15,715.00	0.0%	0.0%	Under Review
6929-20	\$1,589,500.00	1.8%	2.3%	0.0%
6933-100	\$457,754.77	0.0%	0.0%	0.0%
6982-337	\$73,400.00	0.0%	0.0%	Under Review
6982-338	\$42,893.00	0.0%	0.0%	Under Review
7480-132	\$124,370.00	0.0%	0.0%	0.0%
7503-38	\$6,640,459.56	1.0%	2.1%	Under Review
7906-100	\$1,230,609.40	0.0%	0.0%	NA

Project No.	Awarded Amount	Goal	Commitment*	Achieved*
8504-82	\$458,168.75	1.0%	0.7%	Under Review
8611-26	\$4,981,900.00	6.7%	8.6%	Under Review
8821-290	\$2,136,800.00	1.6%	2.4%	2.8%
8821-294	\$1,506,886.92	0.0%	0.0%	0.0%
8824-155	\$1,458,821.55	1.0%	1.0%	1.2%
8825-611	\$923,294.00	0.0%	0.0%	NA
8825-706	\$2,785,272.70	1.2%	1.4%	1.4%
8825-751	\$1,450,778.76	2.9%	2.1%	Under Review
8825-776	\$371,939.00	0.0%	0.0%	Under Review
8825-781	\$420,911.25	0.0%	0.0%	0.0%
8825-806	\$99,000.00	0.0%	0.0%	Under Review
8826-201	\$187,610.00	0.0%	0.0%	NA
8826-213	\$643,015.00	0.0%	0.0%	0.0%
8826-226	\$377,742.20	0.0%	0.0%	Under Review
8826-230	\$5,303,685.90	0.0%	0.0%	Under Review
8827-323	\$517,795.00	0.0%	0.0%	Under Review
8827-338	\$846,423.07	0.0%	0.0%	Under Review
8828-203	\$205,487.00	0.0%	0.0%	Under Review

*NA = Not closed

Under Review= Final participation under review

Pending Review= Contract Clearance not completed

Emergency Project= TGB/Vet program requirements are not applicable

Appendix C: 2021 TGB Subcontracting Information

Project No.	Awarded Amount	Goal	Commitment*	Achieved*
1028301	\$99,840.48	0.0%	0.0%	Under Review
1034052	\$10,185,380.40	8.2%	3.7%	NA
1034810	\$4,715,373.39	18.0%	17.4%	NA
1035920	\$8,366,598.24	20.6%	12.7%	NA
1036027	\$280,745.74	10.0%	5.0%	9.7%
1036043	\$5,538,024.03	10.0%	8.3%	NA
1036106	\$202,932.69	10.0%	19.7%	21.0%
1036156	\$1,431,319.92	0.0%	0.0%	NA
1036352	\$540,804.45	5.0%	72.9%	NA
1036368	\$476,025.75	0.0%	0.0%	NA
1036390	\$799,997.42	11.0%	11.0%	NA
1036491	\$372,409.78	0.0%	0.0%	NA
1036496	\$29,984.56	0.0%	0.0%	NA
1036505	\$575,182.21	0.0%	0.0%	NA
1036617	\$274,142.57	0.0%	0.0%	NA
1036674	\$489,444.33	0.0%	0.0%	NA
1036675	\$600,000.00	0.0%	0.0%	NA
1036774	\$100,000.00	0.0%	0.0%	NA
1036777	\$1,951,112.51	9.0%	18.0%	NA
1036831	\$690,457.91	32.0%	32.1%	NA
1036839	\$639,266.88	10.0%	68.1%	NA
1036841	\$436,486.92	1.7%	6.1%	NA
1036842	\$400,000.00	0.0%	0.0%	NA
1036909	\$1,163,536.24	5.0%	17.8%	NA
1036910	\$166,189.89	0.0%	0.0%	NA
1036948	\$780,968.04	8.0%	9.5%	8.1%
1036989	\$365,118.25	7.0%	18.8%	NA
1037007	\$697,145.09	6.0%	7.8%	NA
1037013	\$78,923.50	0.0%	0.0%	0.0%
1044155	\$677,204.73	3.0%	4.6%	NA
1044157	\$562,390.44	30.0%	93.0%	NA
1044165	\$223,409.69	0.0%	0.0%	NA
1044187	\$717,359.46	0.0%	0.0%	NA
1044193	\$1,439,580.84	5.0%	19.5%	NA
1044220	\$1,903,931.98	15.0%	15.0%	NA
1044257	\$379,500.00	20.0%	100.0%	NA
1044327	\$203,444.34	0.0%	0.0%	NA
1044346	\$156,686.44	0.0%	0.0%	Under Review
1044351	\$158,291.00	0.0%	0.0%	NA

Project No.	Awarded Amount	Goal	Commitment*	Achieved*
1044411	\$250,000.22	0.0%	0.0%	NA
1044452	\$304,594.34	0.0%	0.0%	NA
1044455	\$249,940.71	17.2%	34.7%	NA
1044462	\$598,567.68	20.0%	50.1%	NA
1044463	\$602,076.00	20.0%	33.2%	NA
1044533	\$416,455.07	3.4%	23.6%	NA
1044539	\$678,392.09	10.0%	26.2%	NA
1044540	\$219,115.81	0.0%	0.0%	Under Review
1044554	\$329,425.00	10.0%	14.3%	4.4%
1044556	\$98,709.53	0.0%	0.0%	NA
1044557	\$50,000.00	0.0%	0.0%	Under Review
1044576	\$378,018.11	20.0%	37.3%	NA
1044591	\$231,508.76	0.0%	0.0%	0.0%
1044616	\$354,868.00	0.0%	0.0%	NA
1044617	\$116,991.48	0.0%	0.0%	NA
1044618	\$318,866.00	10.0%	11.2%	7.8%
1044627	\$546,401.23	19.0%	97.5%	NA
1044728	\$660,551.91	12.0%	Pending Review	NA
1044744	\$365,511.02	0.0%	0.0%	NA
1044747	\$240,618.47	0.0%	0.0%	NA
1044778	\$799,040.88	0.0%	0.0%	NA
1044895	\$487,225.01	0.0%	0.0%	NA
1044907	\$149,536.00	0.0%	0.0%	NA
1044925	\$435,904.57	3.0%	3.8%	NA
1045021	\$49,989.50	0.0%	0.0%	NA
1045113	\$100,000.00	0.0%	0.0%	NA
1045134	\$250,000.00	0.0%	0.0%	NA
1045135	\$250,000.00	0.0%	0.0%	NA
1045157	\$492,393.09	8.7%	0.0%	NA
1045166	\$38,942.80	0.0%	0.0%	100.5%
1045177	\$1,835,975.36	15.0%	14.9%	NA
1045206	\$290,641.50	5.0%	12.4%	NA
1045210	\$134,933.56	0.0%	0.0%	NA
1045260	\$201,916.92	0.0%	0.0%	NA
1045301	\$196,698.42	0.0%	0.0%	NA
1045333	\$68,664.77	0.0%	0.0%	NA
1045429	\$2,647,349.32	8.0%	8.0%	NA
1045764	\$49,664.95	0.0%	0.0%	Under Review
1045799	\$100,000.00	0.0%	0.0%	NA
1045864	\$522,254.40	0.0%	0.0%	NA
1045900	\$940,682.06	17.8%	17.7%	NA
1045922	\$1,028,635.64	0.0%	0.0%	NA

Project No.	Awarded Amount	Goal	Commitment*	Achieved*
1046041	\$314,347.10	10.0%	14.3%	NA
1046044	\$204,133.00	0.0%	0.0%	0.0%
1046120	\$305,919.21	0.0%	0.0%	NA
1046155	\$553,399.94	5.0%	64.5%	NA
1046172	\$498,194.47	0.0%	0.0%	NA
1046201	\$40,300.00	0.0%	0.0%	Under Review
1046209	\$894,550.12	7.0%	11.5%	NA
1046245	\$3,572,676.41	0.0%	0.0%	NA
1046370	\$665,410.20	10.0%	18.7%	NA
1046388	\$242,828.34	15.0%	75.7%	NA
1046396	\$3,332,174.59	13.5%	23.4%	NA
1046406	\$1,303,805.83	9.0%	14.4%	NA
1046413	\$798,189.68	8.5%	Pending Review	NA
1046462	\$383,270.00	20.0%	82.4%	NA
1046531	\$124,527.50	10.0%	13.2%	NA
1046599	\$420,061.31	0.0%	0.0%	NA
1046705	\$1,096,815.00	0.0%	0.0%	NA
1046742	\$49,985.74	0.0%	0.0%	NA
1046748	\$99,190.20	0.0%	0.0%	NA
1046895	\$639,432.69	0.0%	0.0%	NA
1046932	\$499,946.43	8.0%	18.0%	NA
1046947	\$382,926.96	25.0%	27.7%	NA
1047036	\$296,777.60	0.0%	0.0%	NA
1047146	\$225,188.00	10.0%	10.0%	NA
1047147	\$199,951.00	10.0%	9.5%	NA
1047148	\$224,920.50	10.0%	10.0%	NA
1047333	\$49,990.40	0.0%	0.0%	NA
1047351	\$49,873.13	0.0%	0.0%	NA
1047376	\$198,522.14	0.0%	0.0%	NA
1047576	\$319,329.60	0.0%	0.0%	NA
1047577	\$305,900.92	0.0%	0.0%	NA
0215-77	\$1,799,976.50	9.6%	9.6%	Under Review
0217-27	\$287,070.00	3.6%	5.3%	Under Review
0603-16	\$21,993,314.58	8.4%	8.4%	NA
0704-117	\$611,879.21	Emergency Order	Emergency Order	Emergency Order
0708-42	\$2,842,593.78	4.0%	6.9%	Under Review
0710-118	\$161,512.00	Emergency Order	Emergency Order	Emergency Order
0710-118A	\$215,342.92	Emergency Order	Emergency Order	Emergency Order
0710-120	\$686,200.00	Emergency Order	Emergency Order	Emergency Order
0710-120A	\$8,970.00	Emergency Order	Emergency Order	Emergency Order
1004-34	\$1,467,693.58	9.8%	13.2%	Under Review
1101-25	\$2,546,174.29	4.8%	4.8%	NA

Project No.	Awarded Amount	Goal	Commitment*	Achieved*
1118-23	\$1,108,620.61	3.3%	4.3%	Under Review
1380-98	\$433,906.46	13.4%	13.9%	13.2%
1504-15	\$4,714,577.21	3.7%	3.7%	NA
1920-47	\$192,426.10	0.0%	0.0%	Under Review
1982-158	\$365,710.00	4.6%	98.2%	97.9%
1982-206	\$676,878.48	3.9%	5.4%	Under Review
2002-39	\$334,206.00	7.0%	31.8%	Under Review
2506-83	\$69,698,166.66	13.4%	16.0%	NA
2510-54	\$1,543,424.99	10.0%	6.6%	Under Review
2758-87	\$139,375.00	0.0%	0.0%	83.4%
2783-176	\$51,965.00	0.0%	0.0%	NA
2785-450	\$157,136.00	0.0%	5.4%	Under Review
3006-41	\$8,837,084.32	7.0%	7.0%	Under Review
3104-60	\$10,680,261.88	6.1%	6.1%	Under Review
3108-84	\$56,913.00	0.0%	0.0%	Under Review
3902-26	\$1,930,814.17	3.4%	12.5%	Under Review
4010-11	\$10,650.00	Emergency Order	Emergency Order	Emergency Order
4010-11B	\$154,155.66	Emergency Order	Emergency Order	Emergency Order
4010-11C	\$390,618.82	Emergency Order	Emergency Order	Emergency Order
5305-73	\$977,441.46	5.5%	12.5%	Under Review
5308-35	\$1,957,454.92	2.9%	14.8%	NA
6004-26	\$22,249,014.98	4.5%	4.5%	Under Review
6106-25	\$9,338,055.78	10.6%	17.8%	NA
6212-187	\$624,287.00	8.2%	14.4%	Under Review
6222-183	\$377,676.50	9.8%	10.0%	Under Review
6282-190	\$976,145.00	11.6%	11.6%	NA
6285-161	\$872,726.70	4.9%	0.0%	Under Review
6404-4667A	\$790,958.55	7.4%	7.9%	NA
6506-90	\$568,144.74	5.0%	6.6%	Under Review
6916-110	\$8,883,062.00	4.8%	5.8%	NA
6982-343	\$593,300.00	0.0%	0.0%	Under Review
7009-84	\$309,878.80	9.0%	9.1%	Under Review
7011-29	\$5,958,709.87	6.0%	6.0%	Under Review
7301-39	\$2,069,948.97	6.4%	7.0%	NA
7912-17	\$1,458,362.62	4.5%	6.0%	NA
8282-141	\$564,585.80	1.9%	1.9%	Under Review
8286-87	\$188,942.00	0.0%	0.0%	NA
8816-2981	\$367,169.50	3.4%	6.9%	NA
8821-324	\$4,539,968.40	0.0%	3.4%	NA
8821-333	\$2,661,097.96	0.0%	63.9%	NA
8821-347	\$457,548.60	0.0%	0.0%	NA
8822-231	\$485,938.00	0.0%	5.9%	NA

Project No.	Awarded Amount	Goal	Commitment*	Achieved*
8822-244	\$2,182,926.45	1.3%	1.3%	Under Review
8823-371	\$1,120,303.00	5.2%	5.4%	NA
8823-373	\$1,060,909.11	3.6%	4.2%	NA
8824-160	\$607,380.60	3.0%	4.7%	Under Review
8825-575	\$782,520.75	8.8%	19.1%	Under Review
8825-862	\$445,482.50	0.0%	0.0%	NA
8825-877	\$2,808,628.72	7.9%	7.9%	NA
8825-878	\$2,286,632.90	6.3%	7.8%	NA
8825-879	\$3,872,719.37	0.0%	0.0%	NA
8827-334	\$208,007.50	0.0%	0.0%	Under Review
8827-342	\$653,954.00	2.8%	13.5%	Under Review
8827-344	\$455,666.00	0.0%	0.0%	Under Review

* NA = Not closed

Under Review= Final participation under review

Pending Review= Contract Clearance not completed

Emergency Project= TGB/Vet program requirements are not applicable

Appendix D: 2021 Veteran Subcontracting Information

Project No.	Awarded Amount	Goal	Commitment*	Achieved*
1028301	\$99,840.48	0.0%	0.0%	Under Review
1034052	\$10,185,380.40	0.0%	0.0%	NA
1034810	\$4,715,373.39	0.0%	0.0%	NA
1035920	\$8,366,598.24	5.7%	1.2%	NA
1036027	\$280,745.74	0.0%	0.0%	0.0%
1036043	\$5,538,024.03	0.0%	0.0%	NA
1036106	\$202,932.69	0.0%	0.0%	0.0%
1036156	\$1,431,319.92	0.0%	0.0%	NA
1036352	\$540,804.45	5.0%	5.1%	0.0%
1036368	\$476,025.75	0.0%	0.0%	NA
1036390	\$799,997.42	0.0%	0.0%	NA
1036491	\$372,409.78	0.0%	0.0%	NA
1036496	\$29,984.56	0.0%	0.0%	NA
1036505	\$575,182.21	0.0%	0.0%	NA
1036617	\$274,142.57	0.0%	0.0%	NA
1036674	\$489,444.33	0.0%	0.0%	NA
1036675	\$600,000.00	0.0%	0.0%	NA
1036774	\$100,000.00	0.0%	0.0%	NA
1036777	\$1,951,112.51	5.0%	4.2%	0.0%
1036831	\$690,457.91	0.0%	0.0%	NA
1036839	\$639,266.88	0.0%	0.0%	NA
1036841	\$436,486.92	0.0%	0.0%	NA
1036842	\$400,000.00	0.0%	0.0%	NA
1036909	\$1,163,536.24	0.0%	0.0%	NA
1036910	\$166,189.89	0.0%	0.0%	NA
1036948	\$780,968.04	0.0%	0.0%	0.0%
1036989	\$365,118.25	0.0%	0.0%	NA
1037007	\$697,145.09	0.0%	0.0%	NA
1037013	\$78,923.50	0.0%	0.0%	0.0%
1044155	\$677,204.73	5.0%	5.2%	0.0%
1044157	\$562,390.44	3.0%	4.2%	0.0%
1044165	\$223,409.69	0.0%	0.0%	NA
1044187	\$717,359.46	0.0%	0.0%	NA
1044193	\$1,439,580.84	0.0%	0.0%	NA
1044220	\$1,903,931.98	5.0%	5.0%	0.0%
1044257	\$379,500.00	0.0%	0.0%	NA
1044327	\$203,444.34	0.0%	0.0%	NA
1044346	\$156,686.44	0.0%	0.0%	Under Review
1044351	\$158,291.00	0.0%	0.0%	NA

Project No.	Awarded Amount	Goal	Commitment*	Achieved*
1044411	\$250,000.22	0.0%	0.0%	NA
1044452	\$304,594.34	0.0%	0.0%	NA
1044455	\$249,940.71	2.0%	5.3%	0.0%
1044462	\$598,567.68	0.0%	0.0%	NA
1044463	\$602,076.00	0.0%	0.0%	NA
1044533	\$416,455.07	0.0%	0.0%	NA
1044539	\$678,392.09	0.0%	0.0%	NA
1044540	\$219,115.81	0.0%	0.0%	Under Review
1044554	\$329,425.00	0.0%	0.0%	0.0%
1044556	\$98,709.53	0.0%	0.0%	NA
1044557	\$50,000.00	0.0%	0.0%	Under Review
1044576	\$378,018.11	0.0%	0.0%	NA
1044591	\$231,508.76	0.0%	0.0%	0.0%
1044616	\$354,868.00	0.0%	0.0%	NA
1044617	\$116,991.48	0.0%	0.0%	NA
1044618	\$318,866.00	0.0%	0.0%	0.0%
1044627	\$546,401.23	15.0%	17.2%	0.0%
1044728	\$660,551.91	8.0%	Pending Review	NA
1044744	\$365,511.02	0.0%	0.0%	NA
1044747	\$240,618.47	0.0%	0.0%	NA
1044778	\$799,040.88	0.0%	0.0%	NA
1044895	\$487,225.01	0.0%	0.0%	NA
1044907	\$149,536.00	0.0%	0.0%	NA
1044925	\$435,904.57	3.0%	3.7%	0.0%
1045021	\$49,989.50	0.0%	0.0%	NA
1045113	\$100,000.00	0.0%	0.0%	NA
1045134	\$250,000.00	0.0%	0.0%	NA
1045135	\$250,000.00	0.0%	0.0%	NA
1045157	\$492,393.09	0.0%	0.0%	NA
1045166	\$38,942.80	0.0%	0.0%	0.0%
1045177	\$1,835,975.36	0.0%	0.0%	NA
1045206	\$290,641.50	5.0%	5.1%	0.0%
1045210	\$134,933.56	0.0%	0.0%	NA
1045260	\$201,916.92	0.0%	0.0%	NA
1045301	\$196,698.42	0.0%	0.0%	NA
1045333	\$68,664.77	0.0%	0.0%	NA
1045429	\$2,647,349.32	0.0%	0.0%	NA
1045764	\$49,664.95	0.0%	0.0%	Under Review
1045799	\$100,000.00	0.0%	0.0%	NA
1045864	\$522,254.40	0.0%	0.0%	NA
1045900	\$940,682.06	4.0%	4.0%	0.0%
1045922	\$1,028,635.64	0.0%	0.0%	NA

Project No.	Awarded Amount	Goal	Commitment*	Achieved*
1046041	\$314,347.10	0.0%	0.0%	NA
1046044	\$204,133.00	0.0%	0.0%	0.0%
1046120	\$305,919.21	0.0%	0.0%	NA
1046155	\$553,399.94	5.0%	5.1%	0.0%
1046172	\$498,194.47	0.0%	0.0%	NA
1046201	\$40,300.00	0.0%	0.0%	Under Review
1046209	\$894,550.12	10.0%	10.5%	0.0%
1046245	\$3,572,676.41	0.0%	0.0%	NA
1046370	\$665,410.20	5.0%	5.2%	0.0%
1046388	\$242,828.34	0.0%	0.0%	NA
1046396	\$3,332,174.59	0.0%	0.0%	NA
1046406	\$1,303,805.83	5.0%	5.8%	0.0%
1046413	\$798,189.68	1.0%	Pending Review	NA
1046462	\$383,270.00	0.0%	0.0%	NA
1046531	\$124,527.50	0.0%	0.0%	NA
1046599	\$420,061.31	0.0%	0.0%	NA
1046705	\$1,096,815.00	0.0%	0.0%	NA
1046742	\$49,985.74	0.0%	0.0%	NA
1046748	\$99,190.20	0.0%	0.0%	NA
1046895	\$639,432.69	0.0%	0.0%	NA
1046932	\$499,946.43	0.0%	0.0%	NA
1046947	\$382,926.96	0.0%	0.0%	NA
1047036	\$296,777.60	0.0%	0.0%	NA
1047146	\$225,188.00	0.0%	0.0%	NA
1047147	\$199,951.00	0.0%	0.0%	NA
1047148	\$224,920.50	0.0%	0.0%	NA
1047333	\$49,990.40	0.0%	0.0%	NA
1047351	\$49,873.13	0.0%	0.0%	NA
1047376	\$198,522.14	0.0%	0.0%	NA
1047576	\$319,329.60	0.0%	0.0%	NA
1047577	\$305,900.92	0.0%	0.0%	NA
0215-77	\$1,799,976.50	0.0%	0.0%	Under Review
0217-27	\$287,070.00	2.0%	10.6%	Under Review
0603-16	\$21,993,314.58	1.5%	1.6%	NA
0704-117	\$611,879.21	Emergency Order	Emergency Order	Emergency Order
0708-42	\$2,842,593.78	1.0%	3.2%	Under Review
0710-118	\$161,512.00	Emergency Order	Emergency Order	Emergency Order
0710-118A	\$215,342.92	Emergency Order	Emergency Order	Emergency Order
0710-120	\$686,200.00	Emergency Order	Emergency Order	Emergency Order
0710-120A	\$8,970.00	Emergency Order	Emergency Order	Emergency Order
1004-34	\$1,467,693.58	5.6%	1.5%	Under Review
1101-25	\$2,546,174.29	0.0%	0.0%	NA

Project No.	Awarded Amount	Goal	Commitment*	Achieved*
1118-23	\$1,108,620.61	2.6%	4.1%	Under Review
1380-98	\$433,906.46	0.0%	0.0%	0.0%
1504-15	\$4,714,577.21	1.0%	1.1%	NA
1920-47	\$192,426.10	0.0%	0.0%	Under Review
1982-158	\$365,710.00	1.8%	1.8%	1.8%
1982-206	\$676,878.48	0.0%	0.5%	Under Review
2002-39	\$334,206.00	0.0%	0.0%	Under Review
2506-83	\$69,698,166.66	1.0%	1.6%	NA
2510-54	\$1,543,424.99	3.0%	3.0%	Under Review
2758-87	\$139,375.00	0.0%	0.0%	0.0%
2783-176	\$51,965.00	0.0%	0.0%	NA
2785-450	\$157,136.00	0.0%	0.0%	Under Review
3006-41	\$8,837,084.32	0.0%	0.0%	Under Review
3104-60	\$10,680,261.88	0.0%	0.0%	Under Review
3108-84	\$56,913.00	0.0%	0.0%	Under Review
3902-26	\$1,930,814.17	1.5%	12.4%	Under Review
4010-11	\$10,650.00	Emergency Order	Emergency Order	Emergency Order
4010-11B	\$154,155.66	Emergency Order	Emergency Order	Emergency Order
4010-11C	\$390,618.82	Emergency Order	Emergency Order	Emergency Order
5305-73	\$977,441.46	1.2%	59.7%	Under Review
5308-35	\$1,957,454.92	0.0%	0.0%	NA
6004-26	\$22,249,014.98	1.0%	1.0%	Under Review
6106-25	\$9,338,055.78	1.0%	2.7%	NA
6212-187	\$624,287.00	1.0%	1.0%	Under Review
6222-183	\$377,676.50	2.8%	3.0%	Under Review
6282-190	\$976,145.00	0.0%	0.0%	NA
6285-161	\$872,726.70	2.9%	3.4%	Under Review
6404-4667A	\$790,958.55	0.0%	0.0%	NA
6506-90	\$568,144.74	4.0%	4.3%	Under Review
6916-110	\$8,883,062.00	0.0%	0.0%	NA
6982-343	\$593,300.00	0.0%	0.0%	Under Review
7009-84	\$309,878.80	0.0%	0.0%	Under Review
7011-29	\$5,958,709.87	0.0%	0.0%	Under Review
7301-39	\$2,069,948.97	1.0%	25.3%	NA
7912-17	\$1,458,362.62	1.0%	1.0%	NA
8282-141	\$564,585.80	1.0%	1.3%	Under Review
8286-87	\$188,942.00	0.0%	0.0%	NA
8816-2981	\$367,169.50	2.7%	3.0%	NA
8821-324	\$4,539,968.40	0.0%	0.0%	NA
8821-333	\$2,661,097.96	0.0%	0.0%	NA
8821-347	\$457,548.60	0.0%	0.0%	NA
8822-231	\$485,938.00	0.0%	0.0%	NA

Project No.	Awarded Amount	Goal	Commitment*	Achieved*
8822-244	\$2,182,926.45	0.0%	0.0%	Under Review
8823-371	\$1,120,303.00	2.8%	3.9%	NA
8823-373	\$1,060,909.11	2.7%	2.8%	NA
8824-160	\$607,380.60	1.9%	2.0%	Under Review
8825-575	\$782,520.75	1.7%	4.2%	Under Review
8825-862	\$445,482.50	0.0%	0.0%	NA
8825-877	\$2,808,628.72	0.0%	0.0%	NA
8825-878	\$2,286,632.90	0.0%	0.0%	NA
8825-879	\$3,872,719.37	6.3%	6.9%	NA
8827-334	\$208,007.50	0.0%	0.0%	Under Review
8827-342	\$653,954.00	0.0%	0.0%	Under Review
8827-344	\$455,666.00	0.0%	0.0%	Under Review

* NA = Not closed

Under Review= Final participation under review

Pending Review= Contract Clearance not completed

Emergency Project= TGB/Vet program requirements are not applicable