

Executed Contracts

Authorization to Proceed Date Range from: 05/01/2021 to 05/31/2021

DBE/TGB/VET/ED Status: ALL

Office Name(s): ALL

Contract Number: ALL

Prime/Sub: ALL

Contractor Name	*DBE/TGB/VET/ED Statuses	MnDOT Contract Number	Authorization to Proceed Date	Contract Status	Contract Description	Prime/Sub	Current Contract Amount (non-cumulative)	Contractor's Portion of Contract	MnDOT Project Manager Office	MnDOT Project Manager	Contract Administrator	Selection Method
AECOM Technical Services, Inc.	NA	1045291W01	05/11/2021	ACTIVE	Design Build Procurement Documents for 494/35W	SUB	\$994,696.85	\$190,478.44	Metro District	Lutaya, Andrew L	Arneson, Kelly A	MASTER CONTRACT WORK ORDER
Count of Contracts for AECOM Technical Services, Inc.: 1				Sum of Contractor's Portion of Contracts :				\$190,478.44				
Alliant Engineering, Incorporated	NA	1046998	05/13/2021	IN AUDIT	Resilient Corridor Tabletop Exercise	PRIME	\$9,790.26	\$9,790.26	Sustainability & Public Health	Meek, Jeffrey	Friberg, Michael	PRE-QUALIFICATION DIRECT SELECT
Alliant Engineering, Incorporated	NA	1046866	05/07/2021	ACTIVE	New Dynamic Message Sign (DMS) at TH 52 and Concord St.	PRIME	\$52,206.16	\$52,206.16	Metro District	Manning, Michael P	Traxler, Leonard A	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for Alliant Engineering, Incorporated: 2				Sum of Contractor's Portion of Contracts :				\$61,996.42				
American Engineering Testing Inc.	NA	1045864	05/11/2021	ACTIVE	District 1 Plant Inspection 2021	PRIME	\$522,254.40	\$522,254.40	District 1	Tillman, Jeff	Paulson, Jerald P	PRE-QUALIFICATION ANNOUNCEMENT
Count of Contracts for American Engineering Testing Inc.: 1				Sum of Contractor's Portion of Contracts :				\$522,254.40				
Ames Construction, Inc.	NA	1046948	05/04/2021	CLOSED	Design-Build Stipend: TH 52 Zumbrota to Canon Falls Project	PRIME	\$140,000.00	\$140,000.00	Project Management and Technical Support	Davich, Peter Andrew	Friberg, Michael	DESIGN BUILD STIPEND
Count of Contracts for Ames Construction, Inc.: 1				Sum of Contractor's Portion of Contracts :				\$140,000.00				
Anderson Engineering of Minnesota, LLC	VET	1044627	05/28/2021	ACTIVE	Monumentation of Prescriptive Right-of-Way Along TH 76 from Caledonia to Houston	SUB	\$546,401.23	\$81,978.31	District 6	Boots, Jeffrey W	Sayeweh, Prentiss	PRE-QUALIFICATION ANNOUNCEMENT
Anderson Engineering of Minnesota, LLC	VET	1045900	05/20/2021	ACTIVE	TH 47 Railroad Crossing Design	SUB	\$940,682.06	\$36,500.00	Metro District	Lindeberg, Mark J	Traxler, Leonard A	FORMAL RFP (> \$100,000)
Count of Contracts for Anderson Engineering of Minnesota, LLC: 2				Sum of Contractor's Portion of Contracts :				\$118,478.31				
Associated Consulting Services LLC	DBE/TGB	1035066W03	05/28/2021	ACTIVE	Scoping and Design Concept Development of TH 19	SUB	\$489,306.19	\$100,241.58	District 6	Trogstad-Isaacs on, Mark	Arneson, Kelly A	MASTER CONTRACT WORK ORDER
Associated Consulting Services LLC	DBE/TGB	1046926	05/07/2021	ACTIVE	Traffic Data Video Processing	PRIME	\$24,996.43	\$24,996.43	Metro District	Millage, Kevin K	Kamprath, Augustine	EQUITY DIRECT SELECT (<\$25,000)

* The DBE/TGB/VET/ED flags that are displayed in this report are those that are associated with each contractor on the specified contract.

Executed Contracts

Authorization to Proceed Date Range from: 05/01/2021 to 05/31/2021

DBE/TGB/VET/ED Status: ALL

Office Name(s): ALL

Contract Number: ALL

Prime/Sub: ALL

Contractor Name	*DBE/TGB/VET/ED Statuses	MnDOT Contract Number	Authorization to Proceed Date	Contract Status	Contract Description	Prime/Sub	Current Contract Amount (non-cumulative)	Contractor's Portion of Contract	MnDOT Project Manager Office	MnDOT Project Manager	Contract Administrator	Selection Method
Count of Contracts for Associated Consulting Services LLC: 2					Sum of Contractor's Portion of Contracts :			\$125,238.01				
Barr Engineering Co.	NA	1045429	05/14/2021	ACTIVE	US Highway 52 Zumbrota to Cannon Falls Design-Build Verification	SUB	\$2,647,349.32	\$147,751.73	District 6	Thompson, Tory L	Arneson, Kelly A	FORMAL RFP (> \$100,000)
Count of Contracts for Barr Engineering Co.: 1					Sum of Contractor's Portion of Contracts :			\$147,751.73				
Bergerson-Caswell, Inc.	NA	1046816	05/25/2021	ACTIVE	Southeast Thief River Falls Phase I ESA and Phase II Investigation	SUB	\$99,596.78	\$11,940.00	Environmental Stewardship	Waters, Michelle L	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for Bergerson-Caswell, Inc.: 1					Sum of Contractor's Portion of Contracts :			\$11,940.00				
Bolton & Menk, Inc.	NA	1034125W03	05/28/2021	ACTIVE	TH 27/73 Bituminous Reclaim and Paving	PRIME	\$258,838.72	\$258,838.72	District 1	Kleinschmidt III, Donald	Arneson, Kelly A	MASTER CONTRACT WORK ORDER
Bolton & Menk, Inc.	NA	1044220	05/04/2021	ACTIVE	Preliminary and Final Design Plan Set	PRIME	\$2,212,161.77	\$1,175,600.46	District 7	Hasty, Forrest L	Museus, Susan L	FORMAL RFP (> \$100,000)
Count of Contracts for Bolton & Menk, Inc.: 2					Sum of Contractor's Portion of Contracts :			\$1,434,439.18				
Braun Intertec Corporation	NA	1046778	05/12/2021	ACTIVE	Asbestos and Regulated Materials Oversight - Construction Monitoring	PRIME	\$37,597.00	\$37,597.00	Environmental Stewardship	Klein, Jacqueline	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for Braun Intertec Corporation: 1					Sum of Contractor's Portion of Contracts :			\$37,597.00				
Carver County	NA	1045437	05/14/2021	ACTIVE	TH 212 Four-lane Expansion from Cologne to Norwood Young America (NYA)	PRIME	\$978,746.85	\$978,746.85	Metro District	Langenbach, Diane Marie	Kamprath, Augustine	JOINT POWER
Count of Contracts for Carver County: 1					Sum of Contractor's Portion of Contracts :			\$978,746.85				
CNA Consulting Engineers	TGB	1045429	05/14/2021	ACTIVE	US Highway 52 Zumbrota to Cannon Falls Design-Build Verification	SUB	\$2,647,349.32	\$19,824.74	District 6	Thompson, Tory L	Arneson, Kelly A	FORMAL RFP (> \$100,000)
Count of Contracts for CNA Consulting Engineers: 1					Sum of Contractor's Portion of Contracts :			\$19,824.74				

* The DBE/TGB/VET/ED flags that are displayed in this report are those that are associated with each contractor on the specified contract.

Executed Contracts

Authorization to Proceed Date Range from: 05/01/2021 to 05/31/2021

DBE/TGB/VET/ED Status: ALL

Office Name(s): ALL

Contract Number: ALL

Prime/Sub: ALL

Contractor Name	*DBE/TGB/VET/ED Statuses	MnDOT Contract Number	Authorization to Proceed Date	Contract Status	Contract Description	Prime/Sub	Current Contract Amount (non-cumulative)	Contractor's Portion of Contract	MnDOT Project Manager Office	MnDOT Project Manager	Contract Administrator	Selection Method
Coalition of Asian-American Leaders	NA	1047065	05/13/2021	EXPIRED	Asian ERG Lunch and Learn	PRIME	\$250.00	\$250.00	Equity & Diversity	Kundan, Gina Lynn Kaur	Peszynski, Nicole	ANNUAL PLAN CONTRACT
Count of Contracts for Coalition of Asian-American Leaders: 1							Sum of Contractor's Portion of Contracts :		\$250.00			
CRS Engineers	NA	1045291W01	05/11/2021	ACTIVE	Design Build Procurement Documents for 494/35W	SUB	\$994,696.85	\$96,931.22	Metro District	Lutaya, Andrew L	Arneson, Kelly A	MASTER CONTRACT WORK ORDER
Count of Contracts for CRS Engineers: 1							Sum of Contractor's Portion of Contracts :		\$96,931.22			
Gilmore Consulting Services LLC	NA	1045291W01	05/11/2021	ACTIVE	Design Build Procurement Documents for 494/35W	SUB	\$994,696.85	\$61,152.00	Metro District	Lutaya, Andrew L	Arneson, Kelly A	MASTER CONTRACT WORK ORDER
Count of Contracts for Gilmore Consulting Services LLC: 1							Sum of Contractor's Portion of Contracts :		\$61,152.00			
GTRE Commercial, LLC	NA	1047101	05/13/2021	ACTIVE	R/W Multiple Parcel Appraisals SP 2724-126	PRIME	\$24,000.00	\$24,000.00	Metro District	Mascari, John C	Traxler, Leonard A	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for GTRE Commercial, LLC: 1							Sum of Contractor's Portion of Contracts :		\$24,000.00			
HDR Engineering, Inc.	NA	1047038	05/28/2021	ACTIVE	TH 93 Grade Raise - Henderson VE Study	PRIME	\$71,300.18	\$71,300.18	Project Management and Technical Support District 6	Milkert, Anjani	Arneson, Kelly A	PRE-QUALIFICATION DIRECT SELECT
HDR Engineering, Inc.	NA	1045429	05/14/2021	ACTIVE	US Highway 52 Zumbrota to Cannon Falls Design-Build Verification	SUB	\$2,647,349.32	\$814,937.50		Thompson, Tory L	Arneson, Kelly A	FORMAL RFP (> \$100,000)
Count of Contracts for HDR Engineering, Inc.: 2							Sum of Contractor's Portion of Contracts :		\$886,237.68			
Henning Professional Services, Inc.	DBE/TGB	1044627	05/28/2021	ACTIVE	Monumentation of Prescriptive Right-of-Way Along TH 76 from Caledonia to Houston	SUB	\$546,401.23	\$86,208.60	District 6	Boots, Jeffrey W	Sayeweh, Prentiss	PRE-QUALIFICATION ANNOUNCEMENT
Count of Contracts for Henning Professional Services, Inc.: 1							Sum of Contractor's Portion of Contracts :		\$86,208.60			
HNTB Corporation	NA	1045429	05/14/2021	ACTIVE	US Highway 52 Zumbrota to Cannon Falls Design-Build Verification	SUB	\$2,647,349.32	\$481,396.69	District 6	Thompson, Tory L	Arneson, Kelly A	FORMAL RFP (> \$100,000)
Count of Contracts for HNTB Corporation: 1							Sum of Contractor's Portion of Contracts :		\$481,396.69			

* The DBE/TGB/VET/ED flags that are displayed in this report are those that are associated with each contractor on the specified contract.

Executed Contracts

Authorization to Proceed Date Range from: 05/01/2021 to 05/31/2021

DBE/TGB/VET/ED Status: ALL

Office Name(s): ALL

Contract Number: ALL

Prime/Sub: ALL

Contractor Name	*DBE/TGB/VET/ED Statuses	MnDOT Contract Number	Authorization to Proceed Date	Contract Status	Contract Description	Prime/Sub	Current Contract Amount (non-cumulative)	Contractor's Portion of Contract	MnDOT Project Manager Office	MnDOT Project Manager	Contract Administrator	Selection Method
HR Green, Inc.	NA	1046084	05/07/2021	ACTIVE	Intersection evaluations TH 169 and Belgrade Avenue.	PRIME	\$99,198.58	\$99,198.58	District 7	Benzkofer, Brett D	Museus, Susan L	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for HR Green, Inc.: 1					Sum of Contractor's Portion of Contracts :			\$99,198.58				
HZ United, LLC	DBE/TGB	1045429	05/14/2021	ACTIVE	US Highway 52 Zumbrota to Cannon Falls Design-Build Verification	SUB	\$2,647,349.32	\$128,418.75	District 6	Thompson, Tory L	Arneson, Kelly A	FORMAL RFP (> \$100,000)
HZ United, LLC	DBE/TGB	1045291W01	05/11/2021	ACTIVE	Design Build Procurement Documents for 494/35W	SUB	\$994,696.85	\$80,225.60	Metro District	Lutaya, Andrew L	Arneson, Kelly A	MASTER CONTRACT WORK ORDER
Count of Contracts for HZ United, LLC: 2					Sum of Contractor's Portion of Contracts :			\$208,644.35				
Industrial Hygiene Services Corporation	NA	1047202	05/28/2021	CLOSED	Marshall Headquarters Asbestos Abatement Oversight	PRIME	\$5,555.00	\$5,555.00	Environmental Stewardship	Klein, Jacqueline	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
Industrial Hygiene Services Corporation	NA	1047096	05/28/2021	ACTIVE	Regulated Waste Removal/Disposal, Fuel Oil Tank Management, Well & Subsurface Sewage Treatment Abandonment	PRIME	\$35,745.00	\$35,745.00	Environmental Stewardship	Neisse, Jeffrey Michael	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for Industrial Hygiene Services Corporation: 2					Sum of Contractor's Portion of Contracts :			\$41,300.00				
Isthmus Engineering, Inc.	DBE/TGB	1045900	05/20/2021	ACTIVE	TH 47 Railroad Crossing Design	SUB	\$940,682.06	\$162,112.00	Metro District	Lindeberg, Mark J	Traxler, Leonard A	FORMAL RFP (> \$100,000)
Count of Contracts for Isthmus Engineering, Inc.: 1					Sum of Contractor's Portion of Contracts :			\$162,112.00				
JOHNSON PETER	DBE/TGB	1047032	05/13/2021	IN AUDIT	Root Cause Analysis and Hazwoper Awareness and Operations Training	SUB	\$27,308.00		Administration	Juliar, Keith	Peszynski, Nicole	INTERAGENCY
Count of Contracts for JOHNSON PETER: 1					Sum of Contractor's Portion of Contracts :							
Julie Fox dba Fox Video Productions	NA	1047032	05/13/2021	IN AUDIT	Root Cause Analysis and Hazwoper Awareness and Operations Training	SUB	\$27,308.00		Administration	Juliar, Keith	Peszynski, Nicole	INTERAGENCY
Count of Contracts for Julie Fox dba Fox Video Productions: 1					Sum of Contractor's Portion of Contracts :							

* The DBE/TGB/VET/ED flags that are displayed in this report are those that are associated with each contractor on the specified contract.

Executed Contracts

Authorization to Proceed Date Range from: 05/01/2021 to 05/31/2021

DBE/TGB/VET/ED Status: ALL

Office Name(s): ALL

Contract Number: ALL

Prime/Sub: ALL

Contractor Name	*DBE/TGB/VET/ED Statuses	MnDOT Contract Number	Authorization to Proceed Date	Contract Status	Contract Description	Prime/Sub	Current Contract Amount (non-cumulative)	Contractor's Portion of Contract	MnDOT Project Manager Office	MnDOT Project Manager	Contract Administrator	Selection Method	
Kelly A. Lindstrom	DBE	1046944	05/05/2021	CLOSED	Fair Market Appraisal for Conveyance 2015-0105	PRIME	\$3,000.00	\$3,000.00	Land Management	Currell, James Lewis	Wong, Dennis	PRE-QUALIFICATION DIRECT SELECT	
Count of Contracts for Kelly A. Lindstrom: 1				Sum of Contractor's Portion of Contracts :				\$3,000.00					
KLJ Engineering LLC	NA	1045900	05/20/2021	ACTIVE	TH 47 Railroad Crossing Design	SUB	\$940,682.06	\$81,000.00	Metro District	Lindeberg, Mark J	Traxler, Leonard A	FORMAL RFP (> \$100,000)	
KLJ Engineering LLC	NA	1044220	05/04/2021	ACTIVE	Preliminary and Final Design Plan Set	SUB	\$2,212,161.77	\$655,781.50	District 7	Hasty, Forrest L	Museus, Susan L	FORMAL RFP (> \$100,000)	
Count of Contracts for KLJ Engineering LLC: 2				Sum of Contractor's Portion of Contracts :				\$736,781.50					
Kodet Architectural Group, Ltd.	DBE/TGB	1046891	05/28/2021	ACTIVE	Mendota Heights Truck Station Renovation and Warm Storage Addition	PRIME	\$710,464.00	\$710,464.00	Maintenance	Schilling, David A	Anderson, Debra	SINGLE SOURCE	
Count of Contracts for Kodet Architectural Group, Ltd.: 1				Sum of Contractor's Portion of Contracts :				\$710,464.00					
Lake State Realty Services, Inc.	DBE/TGB	1046845	05/18/2021	ACTIVE	Fair Market Value Appraisal of 12 Properties	PRIME	\$28,200.00	\$28,200.00	Land Management	Deutsch, Joseph Paul	Wong, Dennis	PRE-QUALIFICATION DIRECT SELECT	
Lake State Realty Services, Inc.	DBE/TGB	1046792	05/07/2021	CLOSED	Fair Market Appraisal for Conveyance 2016-0080	PRIME	\$4,850.00	\$4,850.00	Land Management	Currell, James Lewis	Wong, Dennis	PRE-QUALIFICATION DIRECT SELECT	
Count of Contracts for Lake State Realty Services, Inc.: 2				Sum of Contractor's Portion of Contracts :				\$33,050.00					
LHB, Inc.	NA	1046786	05/17/2021	ACTIVE	Bridge 62050 Repairs	PRIME	\$97,687.62	\$97,687.62	Bridges	Staples, Angel Maria	Lichtsinn, Colleen	PRE-QUALIFICATION DIRECT SELECT	
Count of Contracts for LHB, Inc.: 1				Sum of Contractor's Portion of Contracts :				\$97,687.62					
Mavo Systems, Inc.	NA	1047201	05/28/2021	CLOSED	Marshall Headquarters Asbestos Abatement	PRIME	\$15,000.00	\$15,000.00	Environmental Stewardship	Klein, Jacqueline	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT	
Mavo Systems, Inc.	NA	1047068	05/28/2021	CLOSED	Asbestos Abatement - Oakdale SOGN Restroom Work Areas	PRIME	\$25,000.00	\$25,000.00	Environmental Stewardship	Neisse, Jeffrey Michael	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT	
Count of Contracts for Mavo Systems, Inc.: 2				Sum of Contractor's Portion of Contracts :				\$40,000.00					

* The DBE/TGB/VET/ED flags that are displayed in this report are those that are associated with each contractor on the specified contract.

Executed Contracts

Authorization to Proceed Date Range from: 05/01/2021 to 05/31/2021

DBE/TGB/VET/ED Status: ALL

Office Name(s): ALL

Contract Number: ALL

Prime/Sub: ALL

Contractor Name	*DBE/TGB/VET/ED Statuses	MnDOT Contract Number	Authorization to Proceed Date	Contract Status	Contract Description	Prime/Sub	Current Contract Amount (non-cumulative)	Contractor's Portion of Contract	MnDOT Project Manager Office	MnDOT Project Manager	Contract Administrator	Selection Method
Michels Corporation	NA	1046949	05/04/2021	CLOSED	Design-Build Stipend: TH 52 Zumbrota to Canon Falls Project	PRIME	\$140,000.00	\$140,000.00	Project Management and Technical Support	Davich, Peter Andrew	Friberg, Michael	DESIGN BUILD STIPEND
		Count of Contracts for Michels Corporation: 1			Sum of Contractor's Portion of Contracts :			\$140,000.00				
Michigan State University	NA	1036336W01	05/14/2021	ACTIVE	Comparison of Compost and Proprietary Soil Amendments for Vegetation Establishment	PRIME	\$260,000.00	\$260,000.00	Research and Innovation	Sindt, Matthew George	Brand, Melissa Marie	MASTER CONTRACT WORK ORDER
		Count of Contracts for Michigan State University: 1			Sum of Contractor's Portion of Contracts :			\$260,000.00				
Midwestern Drilling, LLC	NA	1046842	05/07/2021	ACTIVE	Construction Extent Phase II Drilling Investigation	SUB	\$78,105.61	\$18,120.00	Environmental Stewardship	Boben, Carolyn Lorraine	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
		Count of Contracts for Midwestern Drilling, LLC: 1			Sum of Contractor's Portion of Contracts :			\$18,120.00				
Minnesota Management & Budget	NA	1047159	05/21/2021	ACTIVE	Research and Innovation Office Organizational Assessment 2021-130	PRIME	\$56,140.00	\$56,140.00	Research and Innovation	Sindt, Matthew George	Walker, Catherine	INTERAGENCY
Minnesota Management & Budget	NA	1047152	05/12/2021	EXPIRED	Investigation #059	PRIME	\$25,000.00	\$25,000.00	Human Resources	Van Dyck, Karin L	Van Dyck, Karin L	INTERAGENCY
Minnesota Management & Budget	NA	1047107	05/07/2021	ACTIVE	Pre-Letting Improvements 2021-132	PRIME	\$55,300.00	\$55,300.00	Project Management and Technical Support	Zauner, Mollie Marie	Zauner, Mollie Marie	INTERAGENCY
		Count of Contracts for Minnesota Management & Budget: 3			Sum of Contractor's Portion of Contracts :			\$136,440.00				
MN State South Central College	NA	1047032	05/13/2021	IN AUDIT	Root Cause Analysis and Hazwoper Awareness and Operations Training	PRIME	\$27,308.00	\$27,308.00	Administration	Juliar, Keith	Peszynski, Nicole	INTERAGENCY
		Count of Contracts for MN State South Central College: 1			Sum of Contractor's Portion of Contracts :			\$27,308.00				
Moorhead City	NA	1046851	05/14/2021	ACTIVE	Right-of-Way acquisition provided by the city of Moorhead for SP 1401-177	PRIME	\$348,612.79	\$86,500.00	District 4	Flatau, Jeremy A	Gannon, Nathan	JOINT POWER
		Count of Contracts for Moorhead City: 1			Sum of Contractor's Portion of Contracts :			\$86,500.00				

* The DBE/TGB/VET/ED flags that are displayed in this report are those that are associated with each contractor on the specified contract.

Executed Contracts

Authorization to Proceed Date Range from: 05/01/2021 to 05/31/2021

DBE/TGB/VET/ED Status: ALL

Office Name(s): ALL

Contract Number: ALL

Prime/Sub: ALL

Contractor Name	*DBE/TGB/VET/ED Statuses	MnDOT Contract Number	Authorization to Proceed Date	Contract Status	Contract Description	Prime/Sub	Current Contract Amount (non-cumulative)	Contractor's Portion of Contract	MnDOT Project Manager Office	MnDOT Project Manager	Contract Administrator	Selection Method
Moriarty Scheduling Services, LLC	DBE/TGB	1046995	05/14/2021	ACTIVE	Baseline Schedule Reviews of 1803 CPM Specifications	PRIME	\$24,900.00	\$24,900.00	Construction & Innovative Contracting	Cegla, Bradley E	Peszynski, Nicole	EQUITY DIRECT SELECT (<\$25,000)
Count of Contracts for Moriarty Scheduling Services, LLC: 1					Sum of Contractor's Portion of Contracts :			\$24,900.00				
Northwestern Surveying and Engineering, Inc.	VET	1046989	05/21/2021	CLOSED	Small Business Opportunity Program Maintenance Surveying D6 West	PRIME	\$24,399.50	\$24,399.50	Metro District	Heinkel, Mindy	Kamprath, Augustine	EQUITY DIRECT SELECT (<\$25,000)
Count of Contracts for Northwestern Surveying and Engineering, Inc.: 1					Sum of Contractor's Portion of Contracts :			\$24,399.50				
Olson & Nesvold Engineers, P.S.C.	NA	1046830	05/25/2021	ACTIVE	Bridge 90381 Repairs	PRIME	\$84,140.00	\$84,140.00	Bridges	Stenberg, Paul Michael	Johnson, Terri Jean	PRE-QUALIFICATION DIRECT SELECT
Olson & Nesvold Engineers, P.S.C.	NA	1046980	05/07/2021	CLOSED	Approach Panel Design for SP 2786-132	PRIME	\$24,915.00	\$24,915.00	Metro District	Vasas, Victor E	Hebert, Joshua Phillip	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for Olson & Nesvold Engineers, P.S.C.: 2					Sum of Contractor's Portion of Contracts :			\$109,055.00				
Pace Analytical Services, Inc.	NA	1046843	05/25/2021	ACTIVE	Phase II ESA, Swan River	SUB	\$68,549.35	\$24,125.00	Environmental Stewardship	Boben, Carolyn Lorraine	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
Pace Analytical Services, Inc.	NA	1046816	05/25/2021	ACTIVE	Southeast Thief River Falls Phase I ESA and Phase II Investigation	SUB	\$99,596.78	\$22,009.00	Environmental Stewardship	Waters, Michelle L	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
Pace Analytical Services, Inc.	NA	1047040	05/24/2021	IN AUDIT	Phase II Drilling Investigation - Added Culvert Work	SUB	\$48,193.48	\$12,988.00	Environmental Stewardship	Boben, Carolyn Lorraine	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
Pace Analytical Services, Inc.	NA	1046859	05/21/2021	IN AUDIT	Special Provisions, Response Action Plan/Construction Contingency Plan, and Phase II Drilling Investigation	SUB	\$74,519.54	\$11,174.00	Environmental Stewardship	Boben, Carolyn Lorraine	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
Pace Analytical Services, Inc.	NA	1046842	05/07/2021	ACTIVE	Construction Extent Phase II Drilling Investigation	SUB	\$78,105.61	\$29,176.00	Environmental Stewardship	Boben, Carolyn Lorraine	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for Pace Analytical Services, Inc.: 5					Sum of Contractor's Portion of Contracts :			\$99,472.00				

* The DBE/TGB/VET/ED flags that are displayed in this report are those that are associated with each contractor on the specified contract.

Executed Contracts

Authorization to Proceed Date Range from: 05/01/2021 to 05/31/2021

DBE/TGB/VET/ED Status: ALL

Office Name(s): ALL

Contract Number: ALL

Prime/Sub: ALL

Contractor Name	*DBE/TGB/VET/ED Statuses	MnDOT Contract Number	Authorization to Proceed Date	Contract Status	Contract Description	Prime/Sub	Current Contract Amount (non-cumulative)	Contractor's Portion of Contract	MnDOT Project Manager Office	MnDOT Project Manager	Contract Administrator	Selection Method
Parsons Transportation Group, Inc.	NA	1045900	05/20/2021	ACTIVE	TH 47 Railroad Crossing Design	SUB	\$940,682.06	\$52,000.00	Metro District	Lindeberg, Mark J	Traxler, Leonard A	FORMAL RFP (> \$100,000)
Count of Contracts for Parsons Transportation Group, Inc.: 1					Sum of Contractor's Portion of Contracts :			\$52,000.00				
Patchin Messner Appraisals, Inc. dba Patchin Messner	NA	1047112	05/19/2021	CLOSED	Fair Market Appraisal for Conveyance 2020-0068	PRIME	\$4,000.00	\$4,000.00	Land Management	Currell, James Lewis	Wong, Dennis	PRE-QUALIFICATION DIRECT SELECT
Patchin Messner Appraisals, Inc. dba Patchin Messner	NA	1046851	05/14/2021	ACTIVE	Right-of-Way acquisition provided by the city of Moorhead for SP 1401-177	SUB	\$348,612.79		District 4	Flatau, Jeremy A	Gannon, Nathan	JOINT POWER
Patchin Messner Appraisals, Inc. dba Patchin Messner	NA	1046915	05/07/2021	IN AUDIT	Appraisals of Parcels along TH 13 in Savage	PRIME	\$43,500.00	\$43,500.00	Metro District	Mascari, John C	Hebert, Joshua Phillip	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for Patchin Messner Appraisals, Inc. dba Patchin Messner Valuation Counselors: 3					Sum of Contractor's Portion of Contracts :			\$47,500.00				
Pitzrick and Associates, Inc.	NA	1046855	05/12/2021	CLOSED	TH 10/75 - 11th Street Underpass CMGC Project - AGC Technical Review Committee Member	PRIME	\$10,000.00	\$10,000.00	Project Management and Technical Support	Hagness, Kevin E	Arneson, Kelly A	SINGLE SOURCE
Count of Contracts for Pitzrick and Associates, Inc.: 1					Sum of Contractor's Portion of Contracts :			\$10,000.00				
Professional Engineering Services, Ltd.	DBE/TGB	1046935	05/17/2021	CLOSED	OAE FY21 Asset Inventory	PRIME	\$24,999.46	\$24,999.46	Metro District	Haavisto, Richard G	Thurner, Jodeen P	EQUITY DIRECT SELECT (<\$25,000)
Professional Engineering Services, Ltd.	DBE/TGB	1045429	05/14/2021	ACTIVE	US Highway 52 Zumbrota to Cannon Falls Design-Build Verification	SUB	\$2,647,349.32	\$63,914.10	District 6	Thompson, Tory L	Arneson, Kelly A	FORMAL RFP (> \$100,000)
Count of Contracts for Professional Engineering Services, Ltd.: 2					Sum of Contractor's Portion of Contracts :			\$88,913.56				
Professional Service Industries, Inc.	NA	1047111	05/17/2021	ACTIVE	TH 61 Tunnel Service Buildings Asbestos & Regulated Waste Assessment and Oversight	PRIME	\$14,808.70	\$14,808.70	Environmental Stewardship	Allen-Murley, Summer Sara	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for Professional Service Industries, Inc.: 1					Sum of Contractor's Portion of Contracts :			\$14,808.70				
Ramboll US Consulting, Inc. fka Ramboll US Corporation	NA	1046843	05/25/2021	ACTIVE	Phase II ESA, Swan River	PRIME	\$68,549.35	\$30,049.35	Environmental Stewardship	Boben, Carolyn Lorraine	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT

* The DBE/TGB/VET/ED flags that are displayed in this report are those that are associated with each contractor on the specified contract.

Executed Contracts

Authorization to Proceed Date Range from: 05/01/2021 to 05/31/2021

DBE/TGB/VET/ED Status: ALL

Office Name(s): ALL

Contract Number: ALL

Prime/Sub: ALL

Contractor Name	*DBE/TGB/VET/ED Statuses	MnDOT Contract Number	Authorization to Proceed Date	Contract Status	Contract Description	Prime/Sub	Current Contract Amount (non-cumulative)	Contractor's Portion of Contract	MnDOT Project Manager Office	MnDOT Project Manager	Contract Administrator	Selection Method
Ramboll US Consulting, Inc. fka Ramboll US Corporation	NA	1046813	05/24/2021	ACTIVE	Construction Monitoring	PRIME	\$99,955.62	\$99,955.62	Environmental Stewardship	Ustipak, Kelsi Rae	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
Ramboll US Consulting, Inc. fka Ramboll US Corporation	NA	1047040	05/24/2021	IN AUDIT	Phase II Drilling Investigation - Added Culvert Work	PRIME	\$48,193.48	\$35,205.48	Environmental Stewardship	Boben, Carolyn Lorraine	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for Ramboll US Consulting, Inc. fka Ramboll US Corporation: 3					Sum of Contractor's Portion of Contracts :			\$165,210.45				
Range Environmental Drilling	VET	1046843	05/25/2021	ACTIVE	Phase II ESA, Swan River	SUB	\$68,549.35	\$14,375.00	Environmental Stewardship	Boben, Carolyn Lorraine	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for Range Environmental Drilling: 1					Sum of Contractor's Portion of Contracts :			\$14,375.00				
Rani Engineering, LLC	DBE/TGB/VET	1046719	05/06/2021	ACTIVE	Design for OAE Contract	PRIME	\$99,921.06	\$99,921.06	Metro District	Lindeberg, Mark J	Traxler, Leonard A	PRE-QUALIFICATION DIRECT SELECT
Rani Engineering, LLC	DBE/TGB/VET	1044220	05/04/2021	ACTIVE	Preliminary and Final Design Plan Set	SUB	\$2,212,161.77	\$258,436.81	District 7	Hasty, Forrest L	Museus, Susan L	FORMAL RFP (> \$100,000)
Count of Contracts for Rani Engineering, LLC: 2					Sum of Contractor's Portion of Contracts :			\$358,357.87				
Sambatek, Inc.	NA	1035066W03	05/28/2021	ACTIVE	Scoping and Design Concept Development of TH 19	SUB	\$489,306.19	\$30,355.44	District 6	Trogstad-Isaacs on, Mark	Arneson, Kelly A	MASTER CONTRACT WORK ORDER
Sambatek, Inc.	NA	1046831	05/07/2021	ACTIVE	Wetland Delineation for Multiple State Projects	PRIME	\$99,617.23	\$99,617.23	District 8	Nienaber, Christopher	Weller, Derek Randall	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for Sambatek, Inc.: 2					Sum of Contractor's Portion of Contracts :			\$129,972.67				
Shafer Contracting Co., Inc.	NA	1046950	05/04/2021	CLOSED	Design-Build Stipend: TH 52 Zumbrota to Canon Falls Project	PRIME	\$140,000.00	\$140,000.00	Project Management and Technical Support	Davich, Peter Andrew	Friberg, Michael	DESIGN BUILD STIPEND
Count of Contracts for Shafer Contracting Co., Inc.: 1					Sum of Contractor's Portion of Contracts :			\$140,000.00				
Short Elliott Hendrickson, Inc.	NA	1046319	05/28/2021	ACTIVE	Design for Intersection Improvements on US 14 at CSAH 3, CSAH 44 and 7th Street NW	PRIME	\$99,995.80	\$99,995.80	District 6	Austin, Thomas W	Sayeweh, Prentiss	PRE-QUALIFICATION DIRECT SELECT

* The DBE/TGB/VET/ED flags that are displayed in this report are those that are associated with each contractor on the specified contract.

Executed Contracts

Authorization to Proceed Date Range from: 05/01/2021 to 05/31/2021

DBE/TGB/VET/ED Status: ALL

Office Name(s): ALL

Contract Number: ALL

Prime/Sub: ALL

Contractor Name	*DBE/TGB/VET/ED Statuses	MnDOT Contract Number	Authorization to Proceed Date	Contract Status	Contract Description	Prime/Sub	Current Contract Amount (non-cumulative)	Contractor's Portion of Contract	MnDOT Project Manager Office	MnDOT Project Manager	Contract Administrator	Selection Method
Count of Contracts for Short Elliott Hendrickson, Inc.: 1							Sum of Contractor's Portion of Contracts :	\$99,995.80				
SRF Consulting Group, Inc.	NA	1045900	05/20/2021	ACTIVE	TH 47 Railroad Crossing Design	PRIME	\$940,682.06	\$609,070.06	Metro District	Lindeberg, Mark J	Traxler, Leonard A	FORMAL RFP (> \$100,000)
SRF Consulting Group, Inc.	NA	1045437	05/14/2021	ACTIVE	TH 212 Four-lane Expansion from Cologne to Norwood Young America (NYA)	SUB	\$978,746.85		Metro District	Langenbach, Diane Marie	Kamprath, Augustine	JOINT POWER
SRF Consulting Group, Inc.	NA	1046851	05/14/2021	ACTIVE	Right-of-Way acquisition provided by the city of Moorhead for SP 1401-177	SUB	\$348,612.79	\$262,112.79	District 4	Flatau, Jeremy A	Gannon, Nathan	JOINT POWER
Count of Contracts for SRF Consulting Group, Inc.: 3							Sum of Contractor's Portion of Contracts :	\$871,182.85				
Stantec Consulting Services Inc.	NA	1045429	05/14/2021	ACTIVE	US Highway 52 Zumbrota to Cannon Falls Design-Build Verification	SUB	\$2,647,349.32	\$162,438.95	District 6	Thompson, Tory L	Arneson, Kelly A	FORMAL RFP (> \$100,000)
Count of Contracts for Stantec Consulting Services Inc.: 1							Sum of Contractor's Portion of Contracts :	\$162,438.95				
Stonebrooke Engineering, Inc.	DBE/TGB	1044627	05/28/2021	ACTIVE	Monumentation of Prescriptive Right-of-Way Along TH 76 from Caledonia to Houston	PRIME	\$546,401.23	\$378,214.32	District 6	Boots, Jeffrey W	Sayeweh, Prentiss	PRE-QUALIFICATION ANNOUNCEMENT
Stonebrooke Engineering, Inc.	DBE/TGB	1046121	05/11/2021	ACTIVE	Traffic Engineering	PRIME	\$96,663.89	\$96,663.89	District 8	Issa, Mofeed	Weller, Derek Randall	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for Stonebrooke Engineering, Inc.: 2							Sum of Contractor's Portion of Contracts :	\$474,878.21				
T2 UES, Inc. dba T2 Utility Engineers	NA	1045291W01	05/11/2021	ACTIVE	Design Build Procurement Documents for 494/35W	SUB	\$994,696.85	\$230,357.21	Metro District	Lutaya, Andrew L	Arneson, Kelly A	MASTER CONTRACT WORK ORDER
Count of Contracts for T2 UES, Inc. dba T2 Utility Engineers: 1							Sum of Contractor's Portion of Contracts :	\$230,357.21				
Terracon Consultants, Inc.	NA	1047102	05/24/2021	ACTIVE	Osakis Residential Structures Asbestos & Regulated Waste Assessment and Oversight for Building Demolition	PRIME	\$15,881.66	\$15,881.66	Environmental Stewardship	Neisse, Jeffrey Michael	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT

* The DBE/TGB/VET/ED flags that are displayed in this report are those that are associated with each contractor on the specified contract.

Executed Contracts

Authorization to Proceed Date Range from: 05/01/2021 to 05/31/2021

DBE/TGB/VET/ED Status: ALL

Office Name(s): ALL

Contract Number: ALL

Prime/Sub: ALL

Contractor Name	*DBE/TGB/VET/ED Statuses	MnDOT Contract Number	Authorization to Proceed Date	Contract Status	Contract Description	Prime/Sub	Current Contract Amount (non-cumulative)	Contractor's Portion of Contract	MnDOT Project Manager Office	MnDOT Project Manager	Contract Administrator	Selection Method
Terracon Consultants, Inc.	NA	1046558	05/10/2021	ACTIVE	Eden Prairie Truck Station Fueling System Upgrade Construction Monitoring	PRIME	\$15,380.53	\$15,380.53	Environmental Stewardship	Boock, Alyssa	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for Terracon Consultants, Inc.: 2							Sum of Contractor's Portion of Contracts :		\$31,262.19			
Thein Well Company, Incorporated	NA	1046859	05/21/2021	IN AUDIT	Special Provisions, Response Action Plan/Construction Contingency Plan, and Phase II Drilling Investigation	SUB	\$74,519.54	\$13,325.00	Environmental Stewardship	Boben, Carolyn Lorraine	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for Thein Well Company, Incorporated: 1							Sum of Contractor's Portion of Contracts :		\$13,325.00			
Toltz, King, Duvall, Anderson and Associates, Inc.	NA	1046494	05/21/2021	ACTIVE	Bridge 27V45 (Penn Ave.) Conceptual Strengthening Development	PRIME	\$99,421.71	\$99,421.71	Bridges	Gao, Yihong	Lichtsinn, Colleen	PRE-QUALIFICATION DIRECT SELECT
Toltz, King, Duvall, Anderson and Associates, Inc.	NA	1045429	05/14/2021	ACTIVE	US Highway 52 Zumbrota to Cannon Falls Design-Build Verification	PRIME	\$2,647,349.32	\$828,666.86	District 6	Thompson, Tory L	Arneson, Kelly A	FORMAL RFP (> \$100,000)
Count of Contracts for Toltz, King, Duvall, Anderson and Associates, Inc.: 2							Sum of Contractor's Portion of Contracts :		\$928,088.57			
University of Minnesota	NA	1036342W25	05/14/2021	ACTIVE	Advancing Equity in Accessibility and Travel Experiences: The Role of Gender and Identity	PRIME	\$119,799.00	\$119,799.00	Research and Innovation	Sindt, Matthew George	Brand, Melissa Marie	MASTER CONTRACT WORK ORDER
University of Minnesota	NA	1036342W10	05/13/2021	ACTIVE	Influence of Autonomous and Partially Autonomous Vehicles on Minnesota Roads	PRIME	\$88,896.00	\$88,896.00	Research and Innovation	Sindt, Matthew George	Brand, Melissa Marie	MASTER CONTRACT WORK ORDER
University of Minnesota	NA	1036342W11	05/13/2021	ACTIVE	Identifying Deer-Vehicle Collision Concentrations in Minnesota	PRIME	\$165,450.00	\$165,450.00	Research and Innovation	Sindt, Matthew George	Brand, Melissa Marie	MASTER CONTRACT WORK ORDER
Count of Contracts for University of Minnesota: 3							Sum of Contractor's Portion of Contracts :		\$374,145.00			
Walton Law Group, PLLC	NA	1046902	05/28/2021	EXPIRED	Research and prepare approximately 25 titles in Watonwan County	PRIME	\$12,000.00	\$12,000.00	Land Management	Anderson Bultema,	Johnson, Ambur L.	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for Walton Law Group, PLLC: 1							Sum of Contractor's Portion of Contracts :		\$12,000.00			

* The DBE/TGB/VET/ED flags that are displayed in this report are those that are associated with each contractor on the specified contract.

Executed Contracts

Authorization to Proceed Date Range from: 05/01/2021 to 05/31/2021

DBE/TGB/VET/ED Status: ALL

Office Name(s): ALL

Contract Number: ALL

Prime/Sub: ALL

Contractor Name	*DBE/TGB/VET/ED Statuses	MnDOT Contract Number	Authorization to Proceed Date	Contract Status	Contract Description	Prime/Sub	Current Contract Amount (non-cumulative)	Contractor's Portion of Contract	MnDOT Project Manager Office	MnDOT Project Manager	Contract Administrator	Selection Method
Wood Environment & Infrastructure Solutions, Inc.	NA	1046842	05/07/2021	ACTIVE	Construction Extent Phase II Drilling Investigation	PRIME	\$78,105.61	\$30,809.61	Environmental Stewardship	Boben, Carolyn Lorraine	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for Wood Environment & Infrastructure Solutions, Inc.: 1					Sum of Contractor's Portion of Contracts :			\$30,809.61				
WSB & Associates, Inc.	NA	1035066W03	05/28/2021	ACTIVE	Scoping and Design Concept Development of TH 19	PRIME	\$489,306.19	\$358,709.17	District 6	Trogstad-Isaacs on, Mark	Arneson, Kelly A	MASTER CONTRACT WORK ORDER
WSB & Associates, Inc.	NA	1046816	05/25/2021	ACTIVE	Southeast Thief River Falls Phase I ESA and Phase II Investigation	PRIME	\$99,596.78	\$65,647.78	Environmental Stewardship	Waters, Michelle L	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
WSB & Associates, Inc.	NA	1045291W01	05/11/2021	ACTIVE	Design Build Procurement Documents for 494/35W	PRIME	\$994,696.85	\$335,552.38	Metro District	Lutaya, Andrew L	Arneson, Kelly A	MASTER CONTRACT WORK ORDER
Count of Contracts for WSB & Associates, Inc.: 3					Sum of Contractor's Portion of Contracts :			\$759,909.33				
WSP USA, Inc.	NA	1046859	05/21/2021	IN AUDIT	Special Provisions, Response Action Plan/Construction Contingency Plan, and Phase II Drilling Investigation	PRIME	\$74,519.54	\$50,020.54	Environmental Stewardship	Boben, Carolyn Lorraine	Anderson, Debra	PRE-QUALIFICATION DIRECT SELECT
Count of Contracts for WSP USA, Inc.: 1					Sum of Contractor's Portion of Contracts :			\$50,020.54				
Z Companies, Inc. dba Zan Associates	DBE/TGB	1044220	05/04/2021	ACTIVE	Preliminary and Final Design Plan Set	SUB	\$2,212,161.77	\$122,343.00	District 7	Hasty, Forrest L	Museus, Susan L	FORMAL RFP (> \$100,000)
Count of Contracts for Z Companies, Inc. dba Zan Associates: 1					Sum of Contractor's Portion of Contracts :			\$122,343.00				

* The DBE/TGB/VET/ED flags that are displayed in this report are those that are associated with each contractor on the specified contract.

Executed Contracts

Authorization to Proceed Date Range from: 05/01/2021 to 05/31/2021

DBE/TGB/VET/ED Status: ALL

Office Name(s): ALL

Contract Number: ALL

Prime/Sub: ALL

Contractor Name	*DBE/TGB/VET/ED Statuses	MnDOT Contract Number	Authorization to Proceed Date	Contract Status	Contract Description	Prime/Sub	Current Contract Amount (non-cumulative)	Contractor's Portion of Contract	MnDOT Project Manager Office	MnDOT Project Manager	Contract Administrator	Selection Method
-----------------	--------------------------	-----------------------	-------------------------------	-----------------	----------------------	-----------	------------------------------------------	----------------------------------	------------------------------	-----------------------	------------------------	------------------

Contractor's Portion of Contract in Dollars by DBE/TGB/VET/ED or Non-DBE/TGB/VET/ED and Prime/Sub

Count of Contractors by DBE/TGB/VET/ED or Non-DBE/TGB/VET/ED and Prime/Sub

****Note:** The Contractor's Portion of Contract is calculated as the current contract amount minus the sum of all reported sub-contract amounts for a given contract.

	DBE/TGB/VET/ED	NON-DBE/TGB/VET/ED	Total
PRIME	\$1,420,608.66	\$7,680,510.71	\$9,101,119.37
SUB	\$1,154,578.49	\$3,409,550.47	\$4,564,128.96
Total	\$2,575,187.15	\$11,090,061.18	\$13,665,248.33

	DBE/TGB/VET/ED	NON-DBE/TGB/VET/ED	Total
PRIME	11	50	61
SUB	13	24	37
Total	24	74	98

Percentage of Contractor's Portion of Contract by DBE/TGB/VET/ED or Non-DBE/TGB/VET/ED and Prime/Sub

Percentage of Count of Contractors by DBE/TGB/VET/ED or Non-DBE/TGB/VET/ED and Prime/Sub

****Note:** The Contractor's Portion of Contract is calculated as the current contract amount minus the sum of all reported sub-contract amounts for a given contract.

	DBE/TGB/VET/ED	NON-DBE/TGB/VET/ED	Total
PRIME	15.61%	84.39%	100.00%
SUB	25.30%	74.70%	100.00%
Total	18.84%	81.16%	100.00%

	DBE/TGB/VET/ED	NON-DBE/TGB/VET/ED	Total
PRIME	18.03%	81.97%	100.00%
SUB	35.14%	64.86%	100.00%
Total	24.49%	75.51%	100.00%

* The DBE/TGB/VET/ED flags that are displayed in this report are those that are associated with each contractor on the specified contract.